

**Ohio Mid-Eastern  
Governments Association  
(OMEGA)**

**2013  
Comprehensive Economic  
Development Strategy  
Annual Performance Report**





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## OMEGA Officers and Executive Director



**L to R: Mayor of Steubenville, Domenick Mucci - Secretary; OMEGA Executive Director, Greg DiDonato; Director of the Ohio Public Works Commission, Michael Miller (Keynote Speaker at OMEGA Meeting); Tuscarawas County Commissioner, Chris Abbuhl – Treasurer; Holmes County Commissioner, Ray Eyer – Vice-President; Carroll County Commissioner, Thomas Wheaton – President**

# OMEGA FY 2013 Executive Board

<b>COUNTY</b>	<b>NAME</b>	<b>TITLE</b>	<b>EMPLOYER</b>
<i>BELMONT</i>	Hon. Charles Probst	Commissioner	Belmont County
<i>CARROLL</i>	Hon. Thomas Wheaton	Commissioner	Carroll County
<i>COLUMBIANA</i>	Hon. Mike Halleck	Commissioner	Columbiana County
<i>COSHOCTON</i>	Dorothy Skowrunski	Executive Director	Coshocton Port Authority
<i>GUERNSEY</i>	Hon. Thomas Laughman	Commissioner	Guernsey County
<i>HARRISON</i>	Hon. Don Bethel	Commissioner	Harrison County
<i>HOLMES</i>	Hon. Ray Eyler	Commissioner	Holmes County
<i>JEFFERSON</i>	Kim Deluca	Co-Director	Jefferson County Port Authority
<i>MUSKINGUM</i>	Hon. Jerry Lavy	Commissioner	Muskingum County
<i>TUSCARAWAS</i>	Hon. Chris Abbuhl	Commissioner	Tuscarawas County
<b>CITIES</b>			
<i>CAMBRIDGE</i>	Hon. Thomas Orr	Mayor	City of Cambridge
<i>COSHOCTON</i>	Hon. Steve Mercer	Mayor	City of Coshocton
<i>DOVER</i>	Hon. Richard Homrighausen	Mayor	City of Dover
<i>EAST LIVERPOOL</i>	Hon. Jim Swoger	Mayor	City of East Liverpool
<i>MARTINS FERRY</i>	Hon. Paul Riethmiller	Mayor	City of Martins Ferry
<i>NEW PHILADELPHIA</i>	Hon. Michael Taylor	Mayor	City of New Philadelphia
<i>STEUBENVILLE</i>	Hon. Domenick Mucci	Mayor	City of Steubenville
<i>TORONTO</i>	Hon. John Geddis	Mayor	City of Toronto
<i>UHRICHSVILLE</i>	Hon. Terry Culbertson	Mayor	City of Uhrichsville
<i>ZANESVILLE</i>	Hon. Jeff Tilton	Mayor	City of Zanesville
<i>SALEM</i>	Hon. John C. Berlin	Mayor	City of Salem

# Ohio Mid-Eastern Governments Association (OMEGA)

## Staff Responsibilities

*(Effective July 1, 2013)*

**Following is a list of staff members serving under the direct supervision of Greg DiDonato, Executive Director:**

### Jeannette Wierzbicki, P.E., Assistant Executive Director and Transportation/Grants Manager –

Ms. Wierzbicki works in conjunction with the Executive Director to further the mission of OMEGA and assumes the responsibilities of the Executive Director in his absence. She manages the development of the Regional Transportation Plan and oversees work assignments of the Transportation Planner and Grants Specialist. She is directly involved in developing funding strategies for major infrastructure projects. She also guides the Grants Specialist in preparing funding applications and administration of infrastructure projects. Ms. Wierzbicki meets with representatives from local governments, community and economic development offices and other agencies to discuss and coordinate potential projects. She also serves as OMEGA's representative on the Small Community Environmental Infrastructure Group and Appalachian Environmental Strategy Work Group.

Sue Wood, Chief Financial Officer/Office Manager – Ms. Wood administers the organization budget and prepares all financial reports. She works directly with the auditors to ensure compliance with all federal and state requirements. Ms. Wood also manages the daily operation of the office, including human resources, payroll, deposits, payments, and account reconciliation. She is cross-trained to assist the Revolving Loan Fund Administrator in a back-up capacity to post payments and deposits.

Dana Soter, Project Manager - Ms. Soter prepares OMEGA's administrative grant applications and progress reports for federal and state agencies. She is also the program manager for ARC and GOA projects and develops the OMEGA ARC/GOA Project Package on an annual basis. She provides technical assistance to applicants requesting ARC/GOA funding and administers grants for other federal and state agencies. Ms. Soter is also responsible for conducting the local review for the Intergovernmental Review (IGR) process for project applications submitted to state and federal agencies.

Lolly Ravak, Revolving Loan Fund Administrator – Ms. Ravak is responsible for all activities required to administer the Revolving Loan Fund (RLF) Program including coordination of business loan packages, analysis of loan applications, facilitation of loan closing and monitoring repayment throughout the term of each loan. She also performs on-site monitoring visits and conducts file audits on a regular basis. Ms. Ravak is cross-trained to assist the Fiscal Officer in a back-up capacity to post vouchers and process payroll.

**Cindi Kerschbaumer, Communications Specialist/Project Manager II** – Ms. Kerschbaumer is responsible for all areas of public relations and communications, including membership, media and the general public. She oversees the production and release of annual reports, newsletters, press notices and content of the OMEGA website. She is also the program manager for Economic Development Administration (EDA) grant programs, including communication of program intent, eligibility criteria, funding availability, and leveraging requirements in addition to application preparation and funding administration. She also administers the OMEGA Comprehensive Economic Development Strategy (CEDS) Report.

**Grant Taylor, Transportation Planner** – Mr. Taylor works in conjunction with the Transportation/Grants Manager, to develop a Regional Transportation Plan encompassing Carroll, Columbiana, Coshocton, Guernsey, Harrison, Holmes, Muskingum, and Tuscarawas Counties. He also develops the Geographic Information Systems (GIS) needed to support the transportation plan. Mr. Taylor meets with representatives of local governments, economic development agencies, transit agencies, ODOT, and OMEGA’s mentor agency and steering/transportation committees to develop the plan. He prepares progress reports on the transportation plan and participates in public outreach efforts. He also assists with the GIS and Transportation Sections of the OMEGA Comprehensive Economic Development Strategy (CEDS) Report.

**Misty Tolzda, Grants Specialist** - Ms. Tolzda provides assistance to local governments and non-profit organizations on the identification of viable financing strategies for needed improvements. She facilitates meetings with local officials, community leaders and funding agencies. She also prepares funding applications, conducts environmental reviews, and provides funding administration services. Ms. Tolzda researches funding opportunities, provides program updates, and offers both individual and group training on funding opportunities and grant writing strategies for communities and non-profit organizations. She also serves as the liaison for the Ohio Public Works Commission Natural Resource Assistance Council for District 14.

**Edward Tester, Part-Time Technology Specialist** – Mr. Tester specializes in Telecommunications and Geographic Information System projects. He is the contact for all census data. Mr. Tester also serves as the computer network administrator.

# Ohio Mid-Eastern Governments Association

## 2013 CEDS Annual Performance Report

### Component One: Adjustment to the Strategy

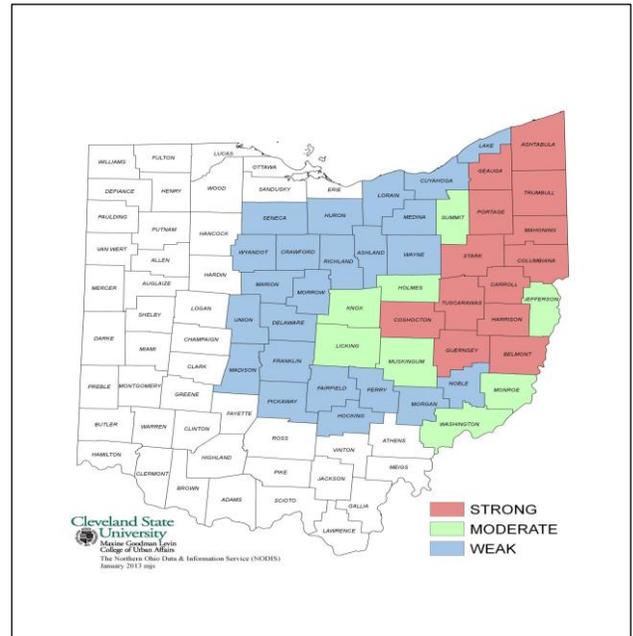
As predicted in the **OMEGA 2011 CEDS Annual Performance Report** and ultimately added as a new goal in the **2012 Full CEDS Report**, development of the shale energy industry in the OMEGA District dominated the economic development focus throughout 2013. Based on the current fervent activity, it is safe to anticipate the shale energy industry will continue to play a primary role in economic development for many years to come. In 2011, drilling for oil and gas recommenced in Southeastern Ohio after a century of dormancy due to recently developed technologies enabling the extraction of hydrocarbons from shale reservoirs that had previously been assumed to be impermeable and therefore uneconomical (“An Analysis of the Economic Potential for Shale Formations in Ohio – Ohio Shale Coalition – 2012).

Below are depictions of the ten counties in the OMEGA District and their classification relative to shale-related geological data and well activity obtained from Cleveland State University and the Ohio Department of Natural Resources Division of Oil and Gas Resources in August 2013.

**Exhibit A – Ten OMEGA Counties**



**Exhibit B – Geological Data & Well Activity**



**8 of 10 Counties in the OMEGA District are classified as Strong.  
2 are classified as Moderate.**

Shale oil and gas activities in Southeastern Ohio continue to operate at a rapid pace. Many communities and families have already experienced positive economic impacts. According to the December 2013 Edition of Ohio Shale – Quarterly Economic Trends for Ohio Oil and Gas Industries published by the Ohio Department of Job and Family Services, core shale-related employment, which includes pipeline construction and well drilling, increased more than 30 percent from the first quarter of 2011 to the first quarter of 2013.

Ancillary employment such as freight trucking and environmental consulting also increased. The ripple effect on non-shale industries, such as food and retail businesses near drilling sites, also has been significant. Ohio is fortunate to have this natural resource that can provide good jobs for families and reinvigorate many of the communities in the OMEGA District. The Ohio Department of Job and Family Services (ODJFS) has been working diligently to help Ohioans take advantage of shale-related job opportunities. The ODJFS has been working closely with local workforce investment areas, community colleges, other post-secondary educational institutions and employers to identify the occupations most in need of workers and to make sure that appropriate training programs are in place. Each month, thousands of shale-related job openings are posted online, at [www.ohiomeansjobs.com](http://www.ohiomeansjobs.com). The Ohio Board of Regents also provides an overview of shale-related employment opportunities and information about education and training.



In closing **Component One: Adjustment to the Strategy** – perhaps James Zehringer, Director of the Ohio Department of Natural Resources (ODNR) stated it best in his “State of the Play” presentation when he said, “Ohio is implementing lessons and best practices from around the country, and is creating a rigorous and responsive regulatory system for the new era of oil and gas development in the state. ODNR’s goal is to Protect the Public and the Environment Without Hindering Economic Growth.”



# Ohio Mid-Eastern Governments Association

## 2013 CEDS Annual Performance Report

### Component Two: Report of Economic Development Activities

In 2013, OMEGA continued its focus on making sure each meeting of the membership and executive board offered current and relevant economic development substance. A total of six meetings were held in various locations throughout the ten-county region. Two of the meetings (March and September) were full membership meetings. Four meetings were standard executive board meetings. The meeting held in August included a presentation by MarkWest Energy Partners and a bus tour of their recently constructed gas processing facility. This meeting attracted over 100 members and partners.



***MarkWest gas processing facility in Cadiz (Harrison County) toured by OMEGA members and partners.***

***Since 2012, MarkWest Utica EMG has invested over \$2 billion in the construction of extensive midstream infrastructure in Eastern Ohio.***

MarkWest is focused on the development of leading gathering, processing, fractionation, and marketing infrastructure to support natural gas production in Eastern Ohio. MarkWest recently partnered with the Energy and Mineral Group (EMG). MarkWest Utica EMG initial development plan includes:

- Extensive natural gas gathering infrastructure in Harrison, Guernsey, Belmont, Noble and Monroe counties. (Harrison, Guernsey and Belmont counties are in the OMEGA District)
- Two complexes for cryogenic gas processing by the third quarter of 2014
- Marketing and logistics services including truck, rail and pipeline in Harrison County

The OMEGA meeting held in August that offered a tour of the MarkWest facility also included a legislative mixer component that attracted U.S. Senator Rob Portman, State Senator Lou Gentile, and State Representatives Jack Cera and Andy Thompson. Also in attendance were representatives from the offices of Governor John Kasich, Lt. Governor Mary Taylor, U.S. Senator Sherrod Brown, and State Representative Bill Johnson.



*U.S. Senator Rob Portman speaks with Greg Sullivan, MarkWest area manager at the Cadiz gas processing facility toured by over 100 attendees of the OMEGA meeting held in August. This facility is part of a growing list of huge infrastructure investments in the Utica and Marcellus shale fields in Eastern Ohio.*

At the Cadiz facility, methane and ethane are removed from the gas stream. The propane, butane, isobutene and other, heavier natural gas liquids flow via pipeline from Cadiz to MarkWest's Hopedale fractionator for further separation. Hopedale is also located in Harrison County. The Cadiz complex will soon include two de-ethanizers that will remove ethane from the gas stream. As Greg Sullivan pointed out during the tour, MarkWest currently has three options for the ethane – send it to Canada for cracking via the Mariner West Sunoco pipeline, send it to the Gulf coast for cracking via the ATEX Express pipeline, or send it to the Gulf Coast for cracking via the Bluegrass Pipeline. Sullivan explained, “ethane is anywhere from 14 percent to 16 percent of our gas stream. We need to find some place to go with it, preferably locally. An outlet for ethane is our big challenge.” For months in 2011 and 2012, officials in Ohio and West Virginia worked to secure an ethane cracker. Royal Dutch Shell eventually settled on a site in Pennsylvania located along the Ohio River, but the global oil giant has yet to acquire the property for the planned cracker.

At its first standard Executive Board meeting in 2013, OMEGA invited two representatives from the JobsOhio Appalachian Partnership for Economic Growth – Manufacturing Extension Program to serve as co-keynote speakers. An overview of programs available to support the manufacturing industry was provided. Included among the services available to our members are leadership development, safety consulting and training, and time and cost efficiency assessments.

OMEGA's March membership meeting featured Randy Cole, President of the Ohio Controlling Board, as the keynote speaker. Mr. Cole is directly responsible for coordinating shared services and government reform and efficiency initiatives for the Office of Budget and Management and the Office of Governor John Kasich. Shared services is a collaborative strategy about optimizing staff, equipment and facilities and other public resources across jurisdictions to improve operational efficiencies and service delivery. Included among the categories in which shared services have been successful are technology, administration, education and economic development.



*OMEGA's Annual Membership Meetings are very well attended. Average attendance usually exceeds 100. Above is the 2013 Annual Membership Meeting with Randy Cole, President of the Ohio Controlling Board serving as the keynote speaker.*

The OMEGA Executive Board meeting in April was focused on the value of partnership and planning for future economic development. Mike Jacoby, Executive Director of the Zanesville-Muskingum County Port Authority and member of the OMEGA Executive Board gave a presentation on a real estate broker open house event in which OMEGA served as a partner. The event was held to provide an opportunity for economic development representatives of 16 counties in Eastern Ohio to network with commercial real estate brokers involved in the oil and gas industry and other economic development activities. This well attended event was held in Pittsburgh, PA. It was so successful a similar event was held a few months later in Columbus, OH.



**Partners:** (L to R): OMEGA Executive Director, Greg DiDonato; Eastern Ohio Development Alliance Executive Director, Dale Hileman; Zanesville-Muskingum County Port Authority Executive Director, Mike Jacoby; Eastern Ohio Project Manager for the JobsOhio Appalachian Partnership for Economic Growth, Ed Looman; OMEGA President, Tom Wheaton; OMEGA Treasurer, Chris Abbuhl; OMEGA Secretary, Domenick Mucci; OMEGA Vice-President, Ray Eyler

Ed Looman, Eastern Ohio Project Manager for the JobsOhio Appalachian Partnership for Economic Growth (APEG) also attended the April meeting to provide information on a new project involving development sites on or near the Ohio River. This project was recently awarded a \$1.7 million “Make it in America” grant funded by a collaborative effort by the U.S. Department of Labor Employment and Training Administration, Delta Regional Authority and the Economic Development Administration. More details of this project are provided in Component Four: Schedule of Goals for Next Year.



The OMEGA Executive Board meeting in June was also very well attended to hear Deputy Director of the Ohio Department of Transportation (ODOT) District 11, Lloyd MacAdam, give an update on transportation activities including development and implementation of Road Use Maintenance Agreements (RUMAs), potential severance tax proposals on the shale oil and gas industry, and updates on ODOT grant programs. Mr. MacAdam distributed the ODOT Program Resource Guide for 2013 and encouraged direct communication with individual program managers to discuss potential economic development projects.

Also regarding transportation and new economic development activities, OMEGA was selected as one of five multi-county regional planning agencies to participate in an ODOT Regional Transportation Planning Organization Pilot Program. OMEGA has entered into an agreement to receive \$376,500 over a two-year period. Included among the program objectives are development of a transportation plan, interagency consultation, stakeholder outreach, and development of transportation planning expertise. The agreement also provides funding to employ a Transportation Planner/Geographic Information Systems (GIS) Specialist. OMEGA's final Executive Board meeting of the year in December showcased the progress of our Regional Transportation Planning Organization Pilot Program. The Ohio Department of Transportation is among OMEGA's longest standing and most valued partners.

Larry Kosiba, Executive Director of the Sustainable Opportunity Development Center in Salem (Columbiana County) and Dorothy Skowrunski, Executive Director of the Coshocton Port Authority (Coshocton County) participated in Crain's Oil and Gas Roundtable on February 5, 2013. Both Directors are members of the OMEGA CEDS Committee. The roundtable was entitled, "Ohio & The Utica Shale: Getting it Right." The event was attended by over 800 individuals. Director Kosiba and Director Skowrunski participated in a panel that enabled them to offer a perspective of what the oil and gas play means to rural counties.

Furthermore, Director Kosiba successfully influenced associates of the Northeast Ohio Regional Economic Competitiveness Strategy to include Utica and Shale oil exploration as one of the top 5 industries in their final report. Director Kosiba served as the team leader for Infrastructure Analysis of Northeast Ohio's roads, bridges, pipelines, and ports.

The following articles published in local newspapers provide just a sampling of the most recent economic development activities taking place in the OMEGA District in the second half of 2013. Even if someone would just read the headline of each article, the activity is obvious –

**Foundation being laid for Utica Shale play** – Times Reporter – June 23, 2013

**Companies have big plans for County and its resources** – Morning Journal News – October 15, 2013 -- referring to Columbiana County in the OMEGA District

**Drill Bits: News about the gas and oil industry for Guernsey County and surrounding areas** – Daily Jeffersonian – October 16, 2013

**County only starting to scratch the surface of drilling benefits** – Morning Journal News – October 20, 2013 – referring to Columbiana County in the OMEGA District

**Ohio EPA chief visits energy ‘epicenter’** – Times Reporter – November 7, 2013 – referring to Harrison County in the OMEGA District

**Sherrodsville gets facility to recycle fracking water** – Times Reporter – November 19, 2013 – impacting Carroll, Columbiana, Harrison, and Tuscarawas counties in the OMEGA District

**‘Oil and gas play’ attracts new hotels in Carrollton** – Times Reporter – November 25, 2013 – referring to Carroll County in the OMEGA District

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By Jon Baker

June 23, 2013 12:01AM

## Foundation being laid for Utica Shale play

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Development of the Utica Shale play has kept Harrison County a hub of activity in recent weeks with completion of MarkWest's cryogenic plant in Cadiz and construction of a road to link the M3 Midstream natural gas processing plant in Scio with state Route 151.

Development of the Utica Shale play has kept Harrison County a hub of activity in recent weeks with completion of MarkWest's cryogenic plant in Cadiz and construction of a road to link the M3 Midstream natural gas processing plant in Scio with state Route 151.

MarkWest's cryogenic plant, which has a processing capacity of 125 million cubic feet per day, went into operation during the last two weeks of May, said Kevin Hawkins, manager of investor relations for the company.

It is the first major cryogenic facility in the Utica Shale play and MarkWest's first in Ohio, he said. The company will add a second cryogenic plant at Cadiz by mid-2014.

Natural gas will be processed in Cadiz and then transported to a fractionation plant in Hopedale, which is under construction. Eventually, MarkWest will also have a de-ethanizer at Cadiz, where ethane will be separated from the natural gas. A rail terminal will also be built at the Hopedale facility, Hawkins said.

"Everything is moving along," he said. "We're very thankful for the community support. We're glad to be there and glad to help support Utica Shale growth and the economy in the area."

In Scio, where M3 Midstream is building a 1.2-mile-long fractionation plant along the Panhandle rail line, construction workers are moving forward with an access road for the plant, which will link it with Route 151 west of town.

Construction began at the beginning of 2013.

Workers with Dennison Bridge Co. are now driving pilings and building abutments for a bridge which will carry the road over Conotton Creek. The Conotton Creek Trail is closed at the spot where it crosses the new highway.

"The rest of the road is pretty well done, except for the paving," said Harrison County Engineer Robert Sterling, whose department built the highway.

The road cannot be completed until Harrison County Common Pleas Court gives its approval for an at-grade crossing of the rail line. Sterling said a bridge or a tunnel is the preferred method, but an at-grade crossing is best for this site.

Calling completion of the road a "top priority," Sterling said he hopes it can be finished this summer.

He expressed his appreciation to Anthony Mining of Hopedale for its assistance. "They made rock fill available, which enabled us to move the project ahead," he said.

Meanwhile, Chevron is building a well pad to drill along U.S. Route 250 at Station 15, about 6 miles west of Uhrichsville.

Company officials recently met with Uhrichsville Mayor Terry Culbertson to discuss the project. They also met with representatives of the village of Dennison.

"They met with us so they can get on board with the fire and police department in case there's something they need," he said.

Culbertson said he was told that Chevron will drill six wells on the pad. The project could result in 25 to 30 jobs.

He was given no date as to when drilling would begin or end.

Reach Jon at 330-364-8415 or [jon.baker@timesreporter.com](mailto:jon.baker@timesreporter.com)

On Twitter: [@jbakerTR](https://twitter.com/jbakerTR)



PHOTO / TIMES REPORTER.COM / JIM CUMMINGS

The area that work is being done for a bridge to cross the Conotton Creek for the M3 Midstream Plant in Scio.

# Companies have big plans for county and its resources

October 15, 2013

By DEANNE JOHNSON - Staff Writer (djohnson@mojnews.com) . Morning Journal News

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COLUMBIANA - With natural gas exploration already under way in Columbiana County, two men representing two companies involved in the area were among those who spoke at a community informational meeting Monday sponsored by the Columbiana Area Chamber of Commerce.

More than 100 people attended the event held at the auditorium at Crestview High School. Many were local property owners or people interested in becoming vendors for the natural gas industry.

Both David Wilkins of Hilcorp and Jim Curry of Williams, one of two companies involved in the Bluegrass Pipeline, spoke about the jobs their companies believe they will be creating in the area, the partnerships being created with property owners and their companies' commitments to the local areas.

Wilkins said Hilcorp was founded in 1989 by Jeff Hildebrand and has become the third largest privately held gas and oil exploration company. According to Wilkins, the company he works for strives to do the right thing, get involved in the local community, and the employees are part of the company's success.

"We are about creating opportunities," Wilkins said. "We're looking to put local people to work and working with local vendors."

Currently, the company has two drilling rigs running in the area, one in Mahoning County near Poland and another in Lawrence County, Pa. Additionally, the company is 50 percent owners of the Pennant processing plant along with NiSource.

According to Wilkins, Hilcorp believes in sampling water wells and getting the most out of a drilling pad, putting in as many wells on each site as possible. Instead of hauling with trucks, the company strives to reduce the impact in the area by building pipelines. Additionally, he said the company helps train local emergency responders to know how to better deal with issues which could arise due to drilling and natural gas.

The company helps its employees make donations to charities and offers scholarships to students in the areas where drilling activity is happening. Wilkins announced that in 2014 a \$10,000 scholarship will be offered to a Columbiana graduate showing promise in math or science. The scholarship will be given at \$2,500 per year for four years provided the student continues to maintain grades.

Hilcorp has opened an office in Columbiana, allowing local people with questions a place to find them. Working in the Columbiana land office are seven field supervisors with 140-plus years of experience, according to Wilkins.

Jim Curry works for Williams and Boardwalk Pipeline Partners LP, two companies who joined together to bring the Bluegrass

Pipeline to this area. The pipeline currently covers 600 miles and 600 more new miles are being built.

Curry said in Ohio the pipeline will cross 17 counties, including Columbiana County, where it will be 25.5 miles long. Currently the company is talking to landowners about their properties, taking surveys to learn more about the land available. Next year, the project will be in the engineering phases and obtaining rights of ways from them. According to Curry, the company plans to give \$8 million to landowners to obtain rights of way.

By 2015 the pipeline construction will begin with an estimated completion by the end of the year. Curry said there will be \$10 million in new tax revenue created by the construction of the pipeline and the addition of 3,000 jobs in Ohio during the construction phases.

Liquid natural gas, such as ethane, propane and butane, will be transported in the pipeline to refineries, where it will be converted into plastic products. According to Curry, Ohio is already the number one producer of plastic and rubber products.

He also spoke of the importance of giving back to the community. Up to \$25,000 in community grants are made available to local areas where the company operates.

"We focus on being good neighbors," Curry said. "We go the extra mile."

Both Hilcorp and Bluegrass Pipeline have Internet websites where people are encouraged to get more information about them.

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# Drill Bits: News about the gas and oil industry for Guernsey County and surrounding areas

Compiled by Judie Perkowski Published: October 16, 2013 1:00PM

- Utica shale activity in Ohio

According to the Ohio Department of Natural Resources Division of Oil and Gas Resources Management's online statistics (Shale Activity tab) last updated Sept. 28, 2013, ODNR has issued a total of 913 permits for drilling in the Utica shale in Ohio since December 2009, an increase of 15 since ODNR's update on September 21.

A total of 563 Utica wells have been drilled since December 2009, an increase of two since ODNR's update on September 21.

There are 162 wells are in production, an increase of 10 since ODNR's update on September 21.

Carroll County is first in permits with 333, an increase of one since ODNR's update on September 21.

Harrison County is second with 134 permits and Columbiana County is third with 89.

- BSEO Shale Energy Student-Industry event Oct. 31

The Buckeye Shale Energy Organization at Ohio State University, in cooperation with the Subsurface Energy Resource Center and Buckeye STEPS, is having the third annual Shale Energy Student-Industry networking event from 2 to 5 p.m. Thursday, Oct. 31. at the Great Hall, the Ohio Union, 1739 N. High St., Columbus. For more information, call or email Stephen Drew, BSEO president, at (281) 841-6026, [Drew.52@osu.edu](mailto:Drew.52@osu.edu), or [BSEOrg@gmail.com](mailto:BSEOrg@gmail.com).

- EQT education requirements part of the on-the-job learning process

"Some of our most sought after positions are for entry level engineers, geologists and landmen, all careers which require a college degree," said Linda Robertson, manager of media relations for EQT. "Other sought after positions in the field are for roustabouts and well operators, positions which require a high school diploma or GED. Also, EQT's internship program is always in high demand as the program has a focus on talent in land, engineering and geology. Of course, different positions require different training, some on-the-job, some certification and some formal."

- By definition ...

As we acclimate ourselves to the presence of gas and oil personnel in our area, we might not understand the industry jargon. So, as a public service, Drill Bits is trying to lessen the confusion by providing definitions to terms we will hear but aren't quite sure what they mean.

**Compression:** Midstream companies utilize compression equipment to compact or compress natural gas to a higher pressure in order to increase the delivery capacity of a pipeline. **Condensate or "lease condensate,"** refers to a specific portion of the natural gas liquids stream. Some of the heavier NGL components (i.e iso-butane and natural gasoline) exist as a gaseous state only at underground pressure. These molecules will immediately "condense" to a liquid state when brought to atmospheric conditions, hence the name "condensate." **Cryogenic Expander Process:** One of the primary techniques used for methane separation, that is, the actual separation of methane from natural gas liquids components, the last step in natural gas processing.

- Buckeye STEPs organization promoting state loan program for job training/retraining

Presenting an update on the OhioMeansJobs Workforce Development Revolving Loan Program, Joe Greco, president of the Buckeye STEPS Network in Ohio said, at the organization's bi-monthly meeting, "business is the driving force of the initiative, which is still in the preliminary stage ... It's all about being proactive."

The Workforce Development Loan Program was established by the passage of Senate Bill 1, to assist with job growth and advancement through training and retraining. Funds will be awarded to a learning institution that will use the money to award loans to participants in the program. In other words, funds will be used to provide loans to individuals to cover their education or training costs in any business in Ohio including jobs in the gas and oil industry.

Preference will be given to schools that have partnered with businesses that will pay back all or part of the participant's loan, or that have provided funds for the training program. There are other factors that are also considered when awarding funds. Contact Zane State College at the Cambridge or Zanesville campus, or Ohio State University for more information.

- Ohio Utica Midstream Development Forum: Pipelines and Processing

Panel groups will discuss updates on Ohio Pipeline and midstream projects, pipeline and midstream jobs and economic opportunities and pipeline safety and regulation, at the Pritchard Laughlin Civic Center, 7033 Glenn Highway, Cambridge, from 8:30 a.m. to noon Wednesday, Nov. 6. Doors open at 7:45 a.m. with a continental breakfast.

Special guest speaker is Congressman Bill Johnson, in addition to include Peter Lidiak, pipeline director American Petroleum Institute; Chris Ziegler, executive director, Ohio Petroleum Council; Rhonda Reda, executive director, Ohio Oil & Gas Energy Education Program; Linda Woggon, Ohio Chamber of Commerce and Ohio Shale Coalition; Shawn Bennett, Energy in Depth, the Ohio Project; Jo Sexton, Cambridge Area Chamber of Commerce; Norm Blanchard, Community Improvement Corp.

Learn what to expect with as midstream and shale drilling moves forward, about opportunities and challenges developments present to your region. Updates on current Ohio pipeline and other midstream project and safety regulations.

- New well control training and assessment standard announced

HOUSTON -- The International Association of Drilling Contractors (IADC) recently announced the formation of the Well Control Institute (WCI), a new industry body which will provide the drilling industry with a single, universal well control training and assessment standard. The WCI is expected to be fully operational by mid-2014.

"Preventing the unwanted release of hydrocarbons is the primary process safety concern at all stages of a well's life cycle. Proper personnel training is an essential element in preventing unwanted releases," said Stephen Colville, IADC President and CEO. "The WCI is a cross-industry initiative to deliver a step-change in operational integrity and well control incident prevention. The goal is to develop a professional and consistent approach to ensuring competence and credentials of everyone involved in all aspects of well control."

Since 1940, the IADC has exclusively represented the worldwide oil and gas drilling industry.

- The Good, the Bad and the Ugly

BILLINGS, Mont. (AP) -- The booming Bakken Shale Play that's given a major boost to U.S. energy production [The Good], has emerged as a new front in the fight against drug-trafficking [The Bad]. Organized crime rings are popping up in the Northern Plains, with traffickers sensing opportunity in the thousands of men and women lured there by the hope of a big paycheck, but not finding much to spend it on in the open prairie. First indictments this week include a dozen drug arrests in Montana and four in North Dakota [The Ugly].

- Zane State installs CNG fuel station at Cambridge campus

A compressed natural gas fuel station, possibly the first one in the city, has been installed on the campus of Zane State College in Cambridge. The station is a "slow fill," which means it will fuel one vehicle at a time, at less than the one gallon of gas equivalency per hour. Because it is a slow fill, it will not readily be available to the public. But, it was installed with the capacity to expand to a faster fill, if that day comes.

The college is converting a 12-passenger van to a bi-fuel vehicle later this month. That means it will operate on gasoline and compressed natural gas. Most light duty trucks are bi-fuel because of the scarcity of CNG fuel stations. Microprocessor engine controls will make the transition from gasoline to CNG seamless.

(Source: Tim Snodgrass)

- ODNR offers latest information about shale drilling

The Ohio Department of Natural Resources is committed to public education and outreach. As interest in shale drilling increases, the department is providing resource information, including fact sheets and web links, on topics of interest related to shale exploration and production. The ODNR encourages interested persons to visit the department's Shale Well Drilling page often. The agency will continue to offer new resources to answer questions about the impact of oil and gas drilling on Ohio's landscape.

ODNR's Division of Oil and Gas Resources Management is responsible for regulating all aspects of oil and gas drilling. A strong regulatory framework enables the division to ensure the safety of Ohio's citizens and environment. This framework is continuously reviewed and updated to accommodate the ever-changing technologies of oil and natural gas drilling.

- Ohio Oil&Gas Energy Education Program's Rhonda Reda answers a question about 'pooling'

Question: What if my neighbors lease their property and I don't want to?

Answer: Ohio has spacing requirements, unlike many other states, that protects the correlative mineral rights of property owners. In the case that your property is needed to complete a drilling unit (typically 20, 40 or 80 acres), and you elect not to lease, there is a provision in Ohio law that allows the producing company to apply for a mandatory pooling order to meet state spacing regulations, and to provide the majority of the landowners in the proposed unit the right to development their minerals. If approved, the mandatory pooling includes your property in the unit and you receive your proportionate share of the landowner royalty as though you had leased, but there is no lease agreement between you and the company. Simply put, it is mandatory compensation. Historically, less than two percent of drilling applications request mandatory pooling consideration.

- Belmont Co. commissioners sign oil-gas lease

ST. CLAIRSVILLE -- Belmont County commissioners motioned to enter into an oil and gas lease with Rice Drilling D, LLC, in the amount of \$7,500 per net mineral acre for 406.4426 gross acres for a five-year option to renew, with a royalty of 20 percent. Commissioners Matt Coffland and Ginny Favede voted to approve. Commissioner Charles R. Probst Jr. was not present, having been called away after proceedings, but had objected to making a decision. He said more time was necessary to thoroughly research the proposal. Courtesy of Robert A. DeFrank, Times Leader staff writer.

- Ohio considers rules for fracking wastewater sites

COLUMBUS -- State officials are weighing rules for storage sites containing wastewater from oil and gas drilling.

The Columbus Dispatch reports that lagoons the size of football fields could store millions of gallons of water used in hydraulic fracturing or fracking. The chemical-laced fluids are used to free gas trapped deep below the surface, companies then clean the water so it can be used again.

A spokesman for the Ohio Dept. of Natural Resources, says the state is drafting standards for the construction of lagoons and their length of use. The agency's officials were directed in the state budget to establish rules and permits for lagoons. Environmental advocates fear the lagoons could pose a threat to ground water. An industry group says the lagoons would have plastic liners to prevent leakage.

- American Energy-Utica raises funds for leases

American Energy-Utica announced it has raised \$1.7 billion to buy leases and begin drilling in the southern part of Ohio's Utica Shale.

The Oklahoma City-based company is part of American Energy Partners, which was started in April by former Chesapeake Energy Chairman and CEO Aubrey K. McClendon.

American Energy-Utica plans to use the money to buy leases on 110,000 acres, finance drilling and buy and develop additional Utica Shale acreage, according to a press release.

AEU expects to start drilling with one rig in the fourth quarter and plans to increase to at least 12 rigs over the next two to three years.

MarkWest Utica EMG will gather and process natural gas on 80 percent of the acreage, with the Utica East Ohio system handling the remainder, according to the press release.

CantonRep.com (10/9/13)

- Utica Summit 2014

Utica Summit 2014 is a day-long event that brings people together to talk about what can be done to fuel transportation across the United States with Utica energy, to build sustainable businesses powered by Utica energy, and to grow businesses that use Utica energy as its raw product to create industrial and consumer goods.

The event is presented by the Canton Regional Chamber of Commerce and The Canton Repository, scheduled for Wednesday, Oct. 23, 2013, at the Canton Memorial Civic Center.

Utica Summit 2014 will be a one-day forum for high-level conversation about what is possible, now and in the future, all because of the technology that permits horizontal drilling of the shale plays in the United States.

- Chambers of Commerce to Obama: Hands off fracking

The Ohio Chamber of Commerce and 16 other state chambers are urging the Obama administration to keep the federal government's hands off controversial fracking operations in oil and natural gas plays.

The chambers recently sent a letter to U.S. EPA Administrator Gina McCarthy, stating their opposition to federal regulation of horizontal hydraulic fracturing. That's now the purview of state agencies, including the Ohio Department of Natural Resources, and the state chambers want to keep it that way.

"We all feel the same way," Ohio Chamber of Commerce Executive Vice President Linda Woggon. "We prefer regulation be done at the state level, not federal." Jeff Bell, staff reporter- Columbus Business First

## County only starting to scratch the surface of drilling benefits

October 20, 2013

By DEANNE JOHNSON - Staff Writer (djohnson@mojnews.com) , Morning Journal News

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LISBON - Some local and state officials updated residents on where the shale fracking natural gas industry currently stands in our county during an informational meeting held at the Crestview Performing Arts Center this past week.

"We're just really getting started with this in Columbiana County," said County Commissioner Timothy Weigle, when asked. "We've talked to our friends in Carroll County (which has more than 10 times the number of wells producing gas as there are here). They are a couple million ahead in tax revenue."

Here, commissioners are only seeing a slight tax increase at this point, but it is believed the industry will continue to grow for the foreseeable future.

According to statistics Weigle presented, there have been 86 well permits issued in this county since 2010 and 74 wells have been drilled. Eight of the wells are currently producing, and two wells have been plugged. There are also 90 Road Use Maintenance Agreements (RUMA) here in the county, which have meant \$20 million in infrastructure upgrades mostly to local roads.

Additionally, the Momentum Cryogenics plant is in phase one in Kensington, while gathering lines are being built to transport the gas to the cryogenics plant. Another similar plant, the NISource Hilcorp plant is being planned in Springfield Township, just to the north of this county.

Weigle, who spends a lot of time flying, showed aerial photos of some of the drill pads, gas lines, water impoundment ponds and processing plants from Columbiana, Mahoning and Harrison counties.

Jason Wilson, the director of the governor's office of Appalachia, noted Ohio is no longer only seeing growth in the three C's (Columbus, Cleveland and Cincinnati), but now in towns like Columbiana, Cambridge, Coshocton and Cadiz. Wilson credits the movement to open up Ohio for business for the shale industry, while still making regulations tougher than in other states to make certain it is done safely and without harm to the environment.

Tim Ross, the governor's office Eastern Ohio regional liaison, said Ohio has learned from Pennsylvania's regulatory issues. Legislation has been passed here to make certain there is mandatory disclosure of what chemicals are being used in the drilling and fracturing process, long-term maintenance issues and the disclosure of water sources. Ohio's regulators are well trained, according to Ross, and able to enforce the regulations.

Drilling in the area, which has been going on for 150 years, has expanded a lot in the last three years, since horizontal drilling came on the scene. One horizontal well is capable of producing 448 times the natural gas that a conventional well produces,

according to Ross' statistics.

Wilson said one of the biggest success stories in the area, the Yountz Well in Monroe County, is currently producing \$300,000 worth of oil and gas per day.

The industry has been positively affecting land owners, businessmen, local trucking firms, equipment rental businesses, hotels and restaurants, according to Wilson.

"There are people here who have invested their life savings in this industry," Wilson said, "and toward producing jobs right here in Columbiana and the surrounding area."

Barry Miner, a Fairfield Township trustee and a road supervisor for Consol Energy said he would like to see development along state Route 344, noting the only thing holding it back is a lack of utilities. With the expansion of utilities to the area between Columbiana and Leetonia, he sees the future building of hotels and restaurants.

In his position with Consol Energy, Miner said he is responsible for making certain the roads are up to carrying the traffic that will be crossing them. When a well site is created and becomes operational for instance, Miner said it takes an average of 2,375 trucks to create the pad, drill the site, perform the hydraulic fracturing and build the pipeline to move the product away from the site.

However, as a trustee, Miner said he has learned the importance of building good relationships with the energy companies. He was

able to convince one company to help the township pay for a culvert replacement on a road they would be using. The township paid half of the cost, yet it was a culvert the township would have been needing to replace soon even without the gas drilling work going on in the area.

Miner also noted despite the criticism Jobs Ohio has received from political opponents during recent months, he believes the program is working here. It has helped people secure 125,000 jobs in the gas and oil industry.

"We have not seen the likes of this type of growth in East Central Ohio in a long time," Miner said.

The event was sponsored by the Columbiana Area Chamber of Commerce.

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By Jon Baker

November 07, 2013 10:00AM

## Ohio EPA chief visits energy 'epicenter'

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The director of the Ohio Environmental Protection Agency learned firsthand Monday about the many developments that have sprung up in Cadiz since the start of the oil and gas boom.

The director of the Ohio Environmental Protection Agency learned firsthand Monday about the many developments that have sprung up in Cadiz since the start of the oil and gas boom.

Scott Nally toured MarkWest Energy Partners' new Hopedale Fractionation Facility and Railyard, and met with Cadiz and Harrison County officials to get an update on wastewater-system improvements in the village of Cadiz.

"We're in the epicenter of what's going on," Rich Milleson, economic development coordinator for the village, told the director at a meeting at the Cadiz Municipal Building.

Milleson said energy companies have invested \$3 billion in plants in Harrison County, including new fractionation plants in Scio and Hopedale and a cryogenic plant in Cadiz.

In addition, transloading rail facilities are being proposed for Cadiz and Jewett, he said.

Cadiz has reaped the benefits from these developments. The village's income tax collections nearly have doubled since 2011.

From Jan. 1 to Oct. 31, 2011, the village collected \$581,429, according to income tax administrator Renee Peters. For the same time period in 2012, the village collected \$676,434, and that number jumped to \$1,064,713 for the same time period in 2013.

Cadiz has a 1 percent income tax.

Restaurants and gas stations are seeing an increase in business.

"We've been inundated with commerce," Milleson said.

A hotel development is being discussed, two gas stations that closed are being reopened and another gas station is expanding, he said. Ohio Cat on U.S. Route 250 has a \$5 million expansion, and MarkWest is planning to build corporate offices in the Cadiz Industrial Park.

"Things seem to be changing on a weekly basis," Nally observed, congratulating village officials on the economic growth.

While business has been booming in Cadiz, the village has been under orders from the Ohio EPA to improve its wastewater treatment system. In 2012, the state agency determined that the system was aging, in poor condition and violated state law.

While several businesses were allowed to connect to the system, a settlement between the village and the agency provided for a standard connection ban to prohibit most additional connections/extensions to the sewerage systems and wastewater treatment plant unless repairs could demonstrate public health, welfare and the environment were being protected.

The treatment plant was built in 1939, and has been updated in 1965 and 1988. It is near capacity for the current population and industries and will not support anticipated growth.

"It was inadequate, reaching the point of failure," said Bob Allen, senior project coordinator for Triad Engineering, consultant for the village.

Cadiz is nearing completion on improvements to the north trunk sewer line, at a cost of \$2.5 million, and the south and central trunk lines, at a cost of \$4 million. These projects have been paid for with grants and assistance from the state.

Short-term improvements have been made to the plant, but it may have to be upgraded or replaced eventually. Allen said the cost is unknown at this time.



PHOTO / SUBMITTED PHOTO

The MarkWest natural gas processing plant in the Cadiz Industrial Park is one of two facilities the company operates in Harrison County.

12/4/13

Ohio EPA chief visits energy 'epicenter' - Gate House

He said the Ohio EPA has been "very patient with the village" as officials worked to take care of the violations.

Nally noted that his agency wants to protect the environment, "but not be in the way of growth."

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<http://www.timesreporter.com/article/20131107/NEWS/131109505>

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By Jon Baker

November 19, 2013 10:59PM

## Sherrodsville gets facility to recycle fracking water

A Youngstown company, Iron Eagle Enterprises, will be opening a water recycling terminal by the end of November to serve oil and gas drillers operating in the area. The facility, at 20 Church St. near the Wheeling & Lake Erie Railway tracks, will be the first third-party treatment facility permitted in the state.

A Youngstown company, Iron Eagle Enterprises, will be opening a water recycling terminal by the end of November to serve oil and gas drillers operating in the area.

The facility, at 20 Church St. near the Wheeling & Lake Erie Railway tracks, will be the first third-party treatment facility permitted in the state.

The treatment operations will be managed by RETTEW Flowback (RFI), an engineering firm with offices in Canton that also provided site design and facility permitting.

The facility will recycle wastewater created by oil and gas drilling operations in Carroll County. The wastewater will be treated first and filtered to remove contaminants. The recycled water will be hauled back to the producers to continue the cycle of drilling and stimulating wells (shale or conventional).

The facility will be able to treat 14,000 barrels of water per day. A barrel contains 42 gallons of water.

Mike McKenzie, director of operations for Iron Eagle, said his company is investing several million dollars in the project. Existing buildings at the site will be utilized, and equipment will be brought in to recycle the wastewater.

"Some of the equipment is new to the industry," he said. "It had to be built before it was shipped."

Most of the equipment will be shipped to Sherrodsville this week and next.

The plant will employ between 10 and 15 people, as well as truck drivers. Iron Eagle will have between 25 and 35 trucks operating in and out of the facility on a daily basis. "It will be pretty big once it gets off the ground," McKenzie said.

According to a press release from the company, trucks will haul in dirty waters and haul out clean water in 24 hours. As an added service, Iron Eagle plans to wash out tankers onsite with specialized equipment to prevent cross contamination of dirty trucks and clean water.

The recycling facility will process different types of water collected during the drilling process, the company said. Some can be flowback from the initial drilling and fracturing of a well. There also is brine collected from producing wells and rainwater or melted snow that collects at a drilling pad.

RFI has built its reputation by working with a variety of oil and gas industry companies to treat all types of water, and its expertise will help the facility run smoothly, the company said.

A major benefit of the recycling process is that it reduces concerns about safe treatment and disposal of wastewater from oil and gas drilling, the company said. The contaminants extracted from the recycled water will be transported safely to appropriate disposal sites.

The service saves money for the drilling companies by reducing the amount of fresh water they must purchase for hydraulic fracturing. Additionally, disposal fees don't have to be paid at injection wells, where the wastewater is injected deep into the earth, and water transportation costs are reduced because this is a load-in/load-out facility.

McKenzie said Iron Eagle is planning on opening by the end of November. The company has the necessary permits to begin construction. Once that is completed, officials from the Ohio Department of Natural Resources have to do a walk-through before a permit to begin operation can be given.

"With the government shutdown, it has slowed everything down a bit," he said, referring to the shutdown of the federal government in October.

Sherrodsville's proximity to natural gas wells in Carroll County was the main reason Iron Eagle chose to open its facility there. "Location is always the key," McKenzie said.

The existing structures at the site were enticing, he said, and the previous owner was retiring and willing to sell.

He added that Sherrodsville's mayor and council have been supportive of the project.

Iron Eagle will be hiring workers for the facility, McKenzie noted. "We're looking for help."

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<http://www.timesreporter.com/article/20131119/NEWS/131119271>

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By Malcolm Hall

November 25, 2013 7:00AM

## 'Oil and gas play' attracts new hotels to Carrollton

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Construction has begun for two hotels less than one mile apart along a section of state Route 43.

Construction has begun for two hotels less than one mile apart along a section of state Route 43.

"It is great for the village," Mayor Frank Leghart said. "It is economic development over and beyond what anyone expected. For a lot of years, this was a struggling area. It is going to bring a definite change to the employment status."

One lodging facility will be an 80-room Microtel Inn & Suites in the 1000 block of Canton Road NW. Farther north will be Candlewood Suites, a 100-room hotel in the 1200 block of Canton Road NW.

Candlewood Suites was drawn to "the oil and gas play," said Jim Bertram, representative of Corporex Capital, the Covington, Ky.-based development company putting up the hotel. "With the power plants, the oil and gas drilling and the pipeline, we thought it would be a good idea to follow them and build hotels in the area. We also are expecting to see Carrollton grow with new businesses."

The Utica Shale formation sits under Carroll County and has attracted players in the petroleum business like Oklahoma City-based Chesapeake Energy.

"We are excited to come to the community," said Lori Brookshire of Sky Hospitality, a St. Petersburg, Fla., company that will manage the 80-room Microtel Inn & Suites. "Generally, when we open up a Microtel Inn & Suites, they employ 15."

Until the arrival of Microtel Inn & Suites and Candlewood Suites, the only hotel here has been Days Inn in the 1100 block of Canton Road NW.

"The two hotels are being developed because of the oil and gas industry," said Amy Rutledge, executive director of the Carroll County Chamber of Commerce. "There will be tourists staying there. That is part of it .... We are hoping to get more restaurants and retail on our community."

As of the 2010 census, Carrollton's population stood at about 3,240. Carroll County's population is about 28,800. And some anticipate more economic growth as long as the Utica Shale remains productive.

"We have so much coming, we can't fathom what is coming," Carroll County Commissioner Thomas Wheaton said. "This is the tip of the iceberg of what is going to come."

Both hotel projects are in the early phases of construction. Foundation work is under way at the Microtel complex while excavation is taking place where the Candlewood Suites will be constructed.

The Microtel will have three stories while Candlewood Suites will be a four-story complex.

As long as Carrollton's population remains under 5,000 it remains a village under state law. While business growth is welcome, a huge swell in population is another matter, according to the mayor.

"That is not what we are striving for," Leghart said. "We are at 3,200. That is whole lot more growth to get to that point (city status). To speculate on city status, that is not anything I want to do. We just don't want to get swallowed up in this move, and spit out later."

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PHOTO / CANTONREP.COM / SCOTT HECKEL

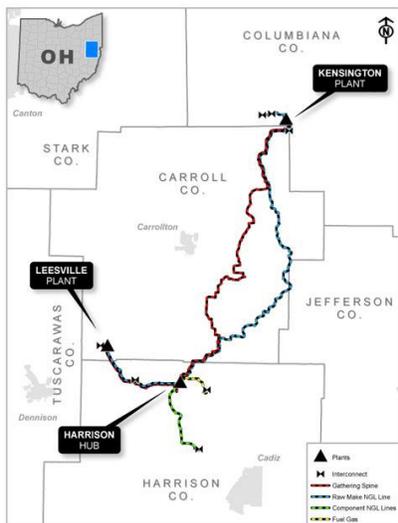
Construction workers build the foundation for what will be Microtel Inn & Suites in Carrollton. This hotel, in the 1000 block of Canton Road NW, is one of two under construction in this Carroll County village. Microtel Inn & Suites will be a three-story complex with 80 rooms.

# Ohio Mid-Eastern Governments Association

## 2013 CEDS Annual Performance Report

### Component Three: Evaluation of Progress on Implementation Plan and Goals

In OMEGA’s 2012 Full CEDS report, the first two “Vital Projects” listed were the MarkWest processing facility in Cadiz (Harrison County) and the Kensington processing complex in Kensington (Columbiana County). Both facilities continue to be vital to the current and future economic success of Eastern Ohio along with the Leesville plant in Carroll County. As mentioned in **Section Two: Report of Economic Development Activities**, a tour was offered of the MarkWest facility in Cadiz in conjunction with our August meeting. MarkWest has progressed very quickly since they announced their plans to build a natural gas processing facility in Cadiz in August 2012. In just over a year, MarkWest has executive agreements with seven producers developing acreage in the southern core of the Utica shale. It is anticipated that by mid-2014, MarkWest’s fully integrated midstream system will consist of more than 300 miles of gathering pipeline, five processing facilities totaling almost 1 billion cubic feet per day and 100,000 barrels per day of recoverable wet and dry gasses. In a recent press release, Frank Semple, Chairman, President, and Chief Executive Officer of MarkWest, stated, “We are very excited to be developing premier midstream solutions in the southern core of the Utica shale for successful and proven operators such as Antero and Gulfport. Together, we are committed to providing our producer customers with full-integrated midstream infrastructure in one of America’s most exciting emerging resource plays.”



Installation of underground pipeline – see description and location map on left

**Update on the Kensington Processing Complex:** It took 11 months to build the cryogenic natural gas-processing plant in southern Columbiana County. Once a hilltop farm, the 60-acre complex is now a maze of oversized pipes, valves, tanks and meters. It has been referred to as an engineer's wonderland. It is full of hustle and bustle, hundreds of workers, and heavy equipment where construction continues. The processing plant is 1,000 feet long and is dominated by a 17-story stainless steel-alloy demethanizer tower, complete with a turbocharger to help compress the natural gas. The \$400 million plant uses temperatures as low as 180 degrees below zero Fahrenheit to separate natural gas from liquids. The result is natural gas that is purified and ready for the pipeline to be shipped to market. Construction is underway on two plant additions and a fourth addition is on the drawing boards. The complex, when fully operational, will employ approximately 60 workers.



***Workers are flanked by pipes and equipment near the under-construction turbocharger at the first addition to the Kensington gas-processing plant in Columbiana County.***

Two additional “Vital Projects” noted in the OMEGA 2012 Full CEDS Report were the Zane State College – Cambridge Education and Training Center and Zane State College – Zanesville Advanced Science and Technology Center. The **Education and Training Center in Cambridge** (Guernsey County in the OMEGA District) is scheduled to open in January 2014. The 37,000 square foot center is connected by a skywalk to the college’s Willet Pratt Training Center. Adding to Zane State’s innovative Oil and Gas Engineering Technology Program, the center will offer an outdoor land lab. The land lab is the first of its kind in the state of Ohio to offer students a hands-on experience with oilfield equipment and machinery, most of it donated by local businesses and several oil and gas companies. Both indoors and out, Zane State students are able to learn and/or improve skills for long-term employment in the gas and oil energy industry.

Below is a summary of the funding secured for the Cambridge Education and Training Center.

**Zane State College Cambridge Education and Training Center**

\$ 6,000,000	State of Ohio Capital Budget
1,000,000	Zane State College Capital Contribution
2,000,000	Private foundations, businesses, and individuals
1,000,000	Zane State – Bonds issued until remaining funds are raised
-----	
<b>\$10,000,000</b>	<b>Total Public and Private Investment</b>

The **Zane State College Advanced Science and Technology Center in Zanesville** (Muskingum County in the OMEGA District) is also schedule to open in January 2014. Zane State College is at the forefront of helping the region realize the vision of a “High Tech Corridor.” The 46,000 square foot Advanced Science and Technology Center will strategically position the region to generate the number of skilled workers needed to attract new high tech businesses. The center will offer programs in energy, electrical electronics engineering technology, information

technology and allied health. A dual-axis windmill has been installed to be part of the Alternative Energy Program. Other learning features will include a digital video studio, a robotics lab, a rooftop garden, and science labs. Zane State graduates currently have a ninety-nine percent placement rate within six months of graduation. The college also has the status of “Top in the Nation for Student Success” as recognized by Achieving the Dream in 2012.

Below is a summary of the funding secured for the Zanesville Advanced Science and Technology Center.

**Zane State College Zanesville Advanced Science and Technology Center**

\$ 2,500,000	Zane State College Capital Contribution
3,000,000	Private foundations, businesses, and individuals
4,500,000	Zane State – Bonds issued until remaining funds are raised
-----	
<b>\$10,000,000</b>	<b>Total Private Investment</b>

Both new Zane State College facilities are the result of a very successful “Building a Vibrant Community” Campaign conducted by the college and community.

Adding to these success stories is the New Philadelphia Five Points Storm Sewer Improvements project that is nearing completion. It was previously listed in the 2012 CEDS Report. This project addresses flooding issues in the city’s most flood-prone area located on a state route in a commercial business district that serves as the main gateway into the city. OMEGA prepared the grant applications to secure funding from the Appalachian Regional Commission and Ohio Public Works Commission in addition to a low interest loan application to the Ohio Water Development Authority. OMEGA is currently providing funding administration assistance to the city for these grants and loan. **Please see Appendix A for a detailed chart of grant applications prepared by OMEGA staff for our members.**

The Tolloty Technology Incubator located in New Philadelphia (Tuscarawas County in the OMEGA District) will also have a ribbon cutting ceremony next year. The business incubator is an EDA project (Award Number 06-01-05581) within a larger regional technology project in which EDA funding was also invested. Construction of the building began in April and is approximately 75% complete. Finishing the interior will take place over the winter in anticipation of a ribbon cutting ceremony in the summer of 2014. The 25,000 square foot building will include wet labs for research and broadband fiber and wireless systems serving the entire technology park. The facility will also include individual offices and office suites, conference rooms, training and presentation room with conferencing capability, reception area, and a shared area with office equipment. This \$6 million project is a joint venture between Kent State University and the Tuscarawas County Community Improvement Corporation.



***Groundbreaking Ceremony – April 2013***



***Construction Progress – September 2013***



***John Owen, EDA Project Manager (second from left) visits project construction site with local grantee representatives and contractors.***



***Construction Progress – November 2013***

OMEGA's Vision Statement, Goals and Objectives, and Performance Measurements for 2013 are as follows:

## **Vision Statement**

**The OMEGA District and Ohio Appalachian Region will have access to financial and technical resources, responsible and sustainable economic development, and a workforce with the skills and knowledge to compete in a global economy.**

## **Goal One**

**OMEGA District residents will have the skills and knowledge necessary to compete in the world economy in the 21st century.**

### **Objectives: Where We Want to Be**

- The School drop-out rate in all OMEGA Counties will be equal to or less than the national average.
- Vocational high school students will have access to school-to-work transition programs compatible with real-world needs and technology applications.
- The percentage of OMEGA District workers receiving advanced skills training will equal or exceed the national average.
- OMEGA District community leaders will have the necessary skills to assume leadership positions.
- OMEGA District residents will have affordable access to the information superhighway.

### **Strategies: How We Will Get There**

- Build the capacity of local institutions and school districts to provide basic work-force readiness skills to help all students find and hold jobs.
- Expand educational opportunities through telecommunications.
- Work toward building the capacity of training institutions, such as community colleges, to upgrade work-force skills and increase productivity.
- Assist local area educational institutions in assessment processes, innovative program development, leadership and organizational development and training and capacity-building services.

## **Goal Two**

**OMEGA District communities will have the physical infrastructure necessary for self-sustaining economic development and improved quality of life.**

### **Objectives: Where We Want to Be**

- Adequate telecommunications access will be available and every county will have access to at least one public site with a two-way interactive video and data transmission.
- All OMEGA communities will have access to safe drinking water and sanitary sewer and waste-disposal systems.
- There will be a developed and active industrial site, business park, or business incubator within a reasonable commute of OMEGA District residents.

### **Strategies: How We Will Get There**

- Plan appropriate job-creation activities around corridors and corridor interchanges.
- Identify for completion critical highway interchanges and priority miles.
- Support partnership efforts of institutions of higher education corporations and telecommunications providers to demonstrate applications in the work force.
- Support water resources management and cooperative solutions among providers.
- Promote multi-county approaches and partnerships with the private sector to manage solid waste disposal, water and wastewater treatment.
- Support waste recycling and new disposal technologies.
- Provide technical assistance in clustering and the use of new technologies.
- Continue basic and supplemental funding to meet priority needs as identified through multi-county strategic plans.
- Help rural communities work with technical colleges and other public and private organizations to meet their basic infrastructure needs.

#### **OMEGA Highlight**

OMEGA prepared three CDBG Residential Public Infrastructure grant applications and secured \$1.8 million to construct over \$12 million in wastewater collection and treatment systems.

## **Goal Three**

**The people and organizations of the OMEGA District will have the vision and capacity to mobilize and work together for sustained economic progress and improvement of their communities.**

### **Objective: Where We Want to Be**

- The number of OMEGA District residents participating in leadership development programs will double in the District.

### **Strategies: How We Will Get There**

- Support programs that foster leadership development and civic involvement.
- Continue efforts to serve as conveners of community efforts and catalysts for economic development.
- Provide technical assistance and research to help communities form new partnerships and initiate new services.
- Support local-level planning to develop shared visions for communities and encourage the incorporation of local planning efforts into local and regional plans.

## Goal Four

**OMEGA District residents will have access to financial and technical resources to help build dynamic and self-sustaining local economies.**

### Objectives: Where We Want to Be:

- The rate of business start-ups will at least equal the national average.
- The percentage of small and medium-sized firms engaged in international trade will at least equal the national average.
- Every citizen will have access to a program in entrepreneurship.
- OMEGA Counties will begin to restructure their local economies in order to provide more opportunities for high-value, high-wage employment.

### Strategies: How We Will Get There:

- Help communities develop and implement strategies to build sustainable local economies that provide employment and entrepreneurial opportunities to all citizens and that support a high quality of life.
- Promote efforts to enhance export development by increasing the number of firms engaged in exporting and the volume of exported goods and services.
- Provide assistance for the physical infrastructure necessary to encourage the creation of new enterprises and the expansion of existing businesses.
- Encourage the transfer of new process and product technologies that increase productivity and create new entrepreneurial opportunities.
- Support the development of industry networks and trade organizations that promote inter-firm collaboration, resource sharing and the coordination of business-assistance services.
- Support public-private efforts to collaborate in providing assistance and technical resources to new and expanding businesses.
- Support leadership, marketing and planning efforts to enhance local strategies for tourism development.
- Offer a low-interest loan program for business start-ups and expansions.
- Replication of Project SEED BASE (Small Community Enhanced Economic Development and Business Attraction through Integrated Information Systems) – for detailed information, see Appendix C

## **Goal Five**

**OMEGA District manufacturers will have access to quality technical export assistance.**

### **Objectives: Where We Want to Be:**

- More businesses in the OMEGA District will utilize existing export assistance programs.
- The number of OMEGA District businesses/manufacturers exporting will grow.

### **Strategies: How We Will Get There:**

- Work in cooperation with the Department of Commerce, JobsOhio and the Appalachian Partnership for Appalachian Growth to further exporting opportunities in the region.
- Provide access to brochures, fact sheets and other materials to support marketing of exporting programs.

## **Goal Six**

**The people and organizations of the OMEGA District will have access to free technical assistance for the preparation of grants.**

### **Objectives: Where We Want to Be:**

- Individuals and organizations in the OMEGA District will gain a better understanding of the basic grant process.
- Individuals and organizations in the OMEGA District will learn how to prepare basic grant applications.

### **Strategies: How We Will Get There:**

- OMEGA will conduct one-on-one or group training seminars for individuals or organizations within the ten county district.
- Seminars will be open to all. Clients will chose the area in which the seminar will be held.
- Prepare brochures, fact sheets and other informational material to enhance the grant training seminars.

#### **OMEGA Highlight**

OMEGA provided an overview of funding opportunities at a continuing professional development seminar held in Columbiana County in which over 70 engineers and other professional were in attendance.

## **Goal Seven**

**Residents and organizations in the OMEGA District will actively participate in developing and implementing comprehensive mineral extraction policies and programs that promote best practices and sustainability of the positive impacts brought about by the rich natural resources in the region.**

### **Objectives: Where We Want to Be**

- A model community committed to working toward a long-term positive impact from oil and gas exploration and drilling in the region.
- A model community committed to continued exploration and support for opportunities provided by our local coal resources.
- Residents of the OMEGA District will have enhanced access to basic and advanced educational options relative to employment opportunities in all facets of the oil and gas industry.
- Economic Development organizations in the OMEGA District will be engaged in a proactive and cooperative approach toward capitalizing on oil and gas industry opportunities.

### **Strategies: How We Will Get There**

- Build the capacity of local educational institutions to provide workforce development skill to help residents obtain long-term jobs related to the oil and gas industry.
- Identify workforce development needs in a timely manner to meet demands of all facets of the oil and gas industry.
- Support community partnerships to share information and resources.
- Support public-private partnerships developed in the best interest of all parties involved.

OMEGA employs these metrics to assess the effectiveness of our Comprehensive Economic Development Strategy.

### **Performance Measurements**

- **Number of Businesses/Organizations/Individuals Participating in or Benefitting from a Program or Project**
- **Number and Types of Investments in the Region**
- **Number of Jobs Created in the Region**
- **Number of Jobs Retained in the Region**
- **Amount of Private Sector Investment in the Region after Implementation of the CEDS**
- **Changes in Economic Environment for the Region**
- **Square Feet of Manufacturing and Industrial Space Occupied**
- **Miles of Roadway Built or Improved**
- **Linear Feet of Water or Sewer Line Installed or Improved**
- **Change in Population in the Region**
- **Change in General Health Statistics of the Region**
- **Change in Average Income of Population in the Region**
- **Change in Educational Attainment Levels in the Region**
- **Change in Access and Demand for Social and Medical Services**

## Strengths, Weaknesses, Opportunities and Threats Analysis

### OMEGA District and Ohio Appalachian Region

The following Strengths, Weaknesses, Opportunities and Threats have been identified in the OMEGA District and Ohio Appalachian Region by the staff and membership of the local development districts.

**Strength:** Natural Resources and New Technology to Access Abundance of Shale Oil and Gas  **Opportunity:** Increased Employment and Tax Base

**Strength:** Availability of Land to Attract Development  **Opportunity:** Infrastructure Development

**Strength:** Strong Work Ethic  **Opportunity:** To Train or Retrain Workforce

**Strength:** New JobsOhio Program  **Opportunities:** 1.) Grow What We Have – to build a coordinated retention and expansion program

2.) Go On the Offense – to create a proactive sales team that aggressively pursues new opportunities

3.) Be Fast and Smart – to lead the market

4.) Work Peer to Peer – to leverage private investment

**Strength:** Collaborative Partnerships for Economic Development 

**Opportunity:** Work Together for the Region

**Weakness:** Demographic Shift  **Threat:** Jobs Going to Metropolitan Areas

**Weakness:** Gaps in Access to Capital  **Threat:** Businesses Locating in Metropolitan Areas

**Weakness:** Insufficient Water and Wastewater Systems  **Threat:** Population Relocation

**Weakness:** Lack of Broadband Internet Access  **Threat:** Businesses and Population Relocating

**Weakness:** Shortage of Health Care Services  **Threat:** Decline in General Health of the Population

**Weakness:** High Rates of Chronic Diseases  **Threat:** Decrease in Available Workforce and Increase in Demand for Social Services

**Weakness:** High Rates of Drug Abuse  **Threat:** Decrease in Available Workforce and Increase in Demand for Social Services

**Weakness:** Lower Level of Educational Attainment  **Threat:** Decrease in Available Workforce

**Weakness:** Need for Transportation Development  **Threat:** Increase Isolation of Appalachian Ohio

## Ohio Mid-Eastern Governments Association

### 2013 CEDS Annual Performance Report

#### Component Four: Goals for Next Year

OMEGA is currently participating in several key projects that involve preparing and positioning the OMEGA region for successful long-term economic and community development. As previously mentioned in Component Two of this report, OMEGA is involved in a "Make it in America" grant funded by a collaborative effort of the Economic Development Administration, U.S. Department of Labor Employment and Training Administration, and Delta Regional Authority. Below is information from a press release issued by JobsOhio Appalachian Partnership for Economic Growth detailing the "Make it in America" grant project –

### **Appalachian Economic Development Groups Receive \$1.7 million Grant to Attract Re-shoring Jobs**

**Nelsonville, Ohio** -- Economic development in Appalachian Ohio got a boost in the form of a \$1.7 million Make it in America Challenge grant announced yesterday (October 22, 2013). One of only 10 awards made, the monies will be invested in incumbent worker training for the region's metal fabrication, polymers and chemicals industries, and in the creation of an online inventory of regional facilities and land available for new or expanding industry development.

"Both projects are designed to attract the re-shoring of manufacturing from Europe, the Middle East, and Russia," said John Molinaro, president and CEO of the Appalachian Partnership for Economic Growth (and its parent organization Ohio Appalachian Business Council) which coordinated the grant application. "A well-trained workforce in combination with available job sites accessible to our world-class highway-rail-river infrastructure, proximity to locally sourced fuel and feedstocks, and manufacturing strength in the target industries will make Appalachian Ohio attractive as production returns to the U.S."

Partners in developing the grant included the three Appalachian Local Development Districts: Omega, Buckeye Hills-Hocking Valley Regional Development District of Reno, and Ohio Valley Regional Development Commission; and the Ohio Valley Employment Resource. A grant from the Appalachian Regional Commission supported the application expenses.

"The partners came together giving us the resources necessary to create a complex application for our region in this very competitive grant environment," said Misty Casto, executive director of Buckeye Hills-Hocking Valley Regional Development District, the grant recipient. "We're very proud of our region's willingness to collaborate and of this success."

Funded through a collaborative effort by the U.S. Department of Labor's Employment and Training Administration (ETA), the Department of Commerce's Economic Development Administration (EDA), and the Delta Regional Authority, the Make it in America Challenge is designed to help distressed regions build on existing assets, promote a competitive environment for foreign-owned and domestic firms to establish and grow their U.S. operations, create jobs and develop a skilled workforce for specific industries.

"We are pleased that the region's business climate will be bolstered by the Make it in America Challenge grant and its renewed focus on our highly-skilled and productive workforce and our strong natural resources," said Rebecca Safko, executive director of Ohio Valley Employment Resources which is also a partner in the grant.

"When the Local Development Districts asked us to undertake this application we knew it wouldn't be easy," said a delighted Molinaro. "We wove funding streams from three federal agencies into a single unified project with a different applicant for each agency. Everyone rose to the challenge, pulled together and developed our region's first-ever successful application for a major national competition."

OMEGA is also a co-grantee on an EDA Economic Adjustment Assistance project with three other Local Development Districts (LDDs) – Buckeye Hills-Hocking Valley Regional Development District, Eastgate Council of Governments, Northeast Ohio Four County Regional Planning & Development Organization (NEFCO) and The Ohio State University Office of Extension. This almost \$400,000 project entitled, **“Building Sustainable Communities in Ohio’s Shale Region: Leveraging Manufacturing Clusters and Local Assets with Strategic Planning,”** will address a 25-county region in Eastern Ohio unified by their connection to the Marcellus and Utica shale development. The challenge to the subject region is to effectively manage the immediate impacts of shale development while leveraging the current economic boom to develop a plan that strategically advances the growth or start-up of small to medium manufacturing businesses that will support long-term economic viability and community sustainability. To achieve this, the project team will focus on five core objectives including: 1) conducting an advanced industry cluster analysis, 2) industry capacity assessment, 3) asset mapping, 4) implementing a sustainable strategic shale energy planning process, and 5) establishing implementation strategies. Results and findings from the economic cluster research and strategic planning will inform manufacturing implementation strategies that will elevate and expand existing CEDS plans in all four local development districts. This project will address how the region can take advantage of increasing tax revenues, short-term employment opportunities, workforce training, and individual and community wealth management to proactively support the diversification of the regional economy and the advancement of new manufacturing that will foster a long-term sustainable benefit from the shale energy development. The project will leverage research based data and non-biased information, to analyze the industry clusters impacted by the shale energy development, identify competitive advantages that will foster the resurgence and growth of manufacturing beyond the shale energy sector, and to enhance the capacity of the region. The objectives of this project align with the EDA’s Investing in Manufacturing Communities Partnership initiative. This project also addresses all six of the EDA funding priorities: Collaborative Regional Innovation, Public/Private Partnerships, Economically Distressed and Under-Served Communities, National Strategic Priorities, Environmentally Sustainable Development, and Global Competitiveness.

OMEGA is also involved in the early stages of a project that could impact the future of the OMEGA region for generations. In July 2013, Carroll County Energy publicly announced a plan to build an \$800 million (private investment) power plant in Carrollton (Carroll County in the OMEGA District). The plan is for the plant to use natural gas from the nearby Tennessee Gas Pipeline to make electricity. Carroll County Energy is part of Advanced Power AG, a privately owned Switzerland-based company that is developing power facilities in North America and Europe. They have formally submitted an application to the Ohio Power Siting Board to build a 700-megawatt power plant. They have requested that the state certify the project by April 2014 in order for construction to begin in February 2015. According to the application to the siting commission, plant operation is estimated to start in May 2017.

In order for the power plant project to move forward, it is critical that the county extend water and sewer lines to proposed project site. The Carroll County Board of Commissioners and representatives from the Office of Regional Planning and Economic Development are currently working with several potential federal and state funding sources to determine eligibility and develop a funding plan for the water and sewer lines. The county is working to develop an inter-connection of water and sewer lines between the Villages of Carrollton and Malvern. It is necessary for this inter-connection to be in place to give the power plant assurance that a reliable and safe supply of water is available for their operation. Furthermore, extension of the water and sewer lines will open the State Route 43 corridor for development as several businesses previously expressed an interest in this area, but decided to locate elsewhere due to the lack of a public water and sewer system. Providing a public water and sewer system to this area will enable Carroll County to fully capitalize on the shale oil and gas industry and develop a sustainable economy for long-term residents. This \$15 million water and sewer line project is included in the suggested projects listed at the end of this section. Lee Shirey, EDA Economic Development Representative from the Chicago Regional Office visited Carroll County in December 2013 to learn more about the power plant project and how it may qualify for funding within EDA's Funding Priorities. Assisting Carroll County to meet the needs of the proposed power plant project is certainly among OMEGA's top goals for next year.

## Suggested Projects in the OMEGA District

### Belmont County

#### **Project Name: The Fox-Shannon Wastewater Treatment Plant Improvements**

Improvements at the Fox-Shannon wastewater treatment plant are necessary for mitigating discharge violations and to increase the plant capacity for future development in the Fox Commerce Industrial Park and small businesses within Belmont County. The discharge violations are the result of much needed upgrades at the wastewater plant along with high ammonia levels in the sewage received from the Belmont Correctional Institution. **A capacity increase at the Fox-Shannon plant has the potential to influence hundreds of local jobs.**

**Project Construction-** The project will provide the following improvements: Allow the Fox-Shannon plant to maintain compliance with Ohio EPA. Increase capacity for future development at the Fox Commerce Park. Allow the Belmont County Sanitary Sewer District to continue supplying existing customers with reliable service.

**Estimated Project Cost: \$ 6,200,000**

#### **Project Name: Ohio Valley Mall Sanitary Sewer Lift-Station and Force Main**

The existing Ohio Valley Mall sanitary sewer lift-station and force main are outdated. This infrastructure was built 35 years ago and cannot support the new requirements of the expanding mall area. A new lift-station and increased force main capacity will be required to support the proposed mall expansion project and any future development in this area. **A capacity increase at the Ohio Valley Mall lift-station and force main has the potential to influence hundreds of local jobs.**

The proposed upgrades are necessary to maintain compliance with the Ohio EPA and to create a landing pad for jobs in Belmont County. Appropriations for this project will help keep user rates affordable for new businesses and our existing customers in this tough economy.

**Project Construction:** The project will provide the following improvements:

Allow Belmont County Sanitary Sewer District to maintain compliance with Ohio EPA. Increase capacity for future development at the Ohio Valley Mall area. Allow the Belmont County Sanitary Sewer District to grow and continue supplying existing customers with reliable service.

**Estimated Project Cost: \$1,200,000**

**Project Name: Mall Road Connector**

The purpose of the mall road connector is to relieve traffic congestion, and provide comprehensive transportation improvements that will both preserve and facilitate the growth of existing regionally important economic assets, and enable the sustainably planned economic development of another 200 adjacent acres. The project will construct a connector road from National Road 40 over the I-70 Interstate and connect to the Mall Ring Road.

The project is the top priority of the Belmont County Board of Commissioners, Belmont County Transportation Improvement District (TID), and part of the Bel-O-Mar Interstate Planning Agency's (MPO) Transportation Improvement Plan. The project is partially funded with \$7 million currently available to the City of St. Clairsville for design and construction. The project has already completed ODOT's Project Development Process Steps 1-4.

**The subject construction will create a large number of jobs, but more importantly are the permanent jobs this project will protect by correcting transportation limitations in the area.**

Moreover, the highway construction will encourage new development on over 200 acres of adjacent land that has been targeted for development for some time, only to see that development hindered by access concerns. The permanent job creation on this new area promises to be significant as it already is on the adjacent properties.

**Estimated Project Cost: \$10,000,000 - \$15,000,000**

**Project Name: Belmont County Fairgrounds Sewage System**

The Belmont County Fairgrounds sewage system would allow the fairgrounds to have a full sewage system and a gravity line that would tie the system into a centralized lift station. From the lift station a force main line would tie the system into the county sanitary lines.

For 160 years, the Belmont County Fair was located in the City of St. Clairsville. However, in 2010 land was purchased outside of the city limits and a new facility was built and the fairgrounds are now located in Richland Township. This new location provides the Belmont County Agricultural Society with more land that will enable them to expand to year round programming. **This will increase the Fair's ability to generate revenue, create jobs and promote economic development through the promotion of a variety of events that will attract out of county attendees who will spend money for event tickets, food and hotel accommodations in the county.**

**Estimated Project Cost: \$680,000**

**Project Name: Eastern Ohio Regional Industrial Park Wastewater Service**

Supplying wastewater to a current 200 acre site with option on an additional 400 acres. This is a collaborative effort among the Belmont County Commissioners, Belmont County Port Authority, and Village of Barnesville. Potential for 200 jobs.

**Estimated Project Cost: \$3.5 million**

**The City of Martins Ferry Projects:**

The following projects are key to the continued economic development of the City of Martins Ferry:

**Project Name: Yorkville Water Line Extension**

**Project Name: Upper Cemetery Road Sanitary Storm Sewer Project**

**Project Name: Alumni Road Paving Project**

**Project Name: Martins Ferry Valve Replacement Project**

**Carroll County**

**Project Name: Carroll County Northern Corridor**

In July 2013, Carroll County Energy publicly announced a plan to build an \$800 million (private investment) power plant in Carrollton (Carroll County in the OMEGA District). The plan is for the plant to use natural gas from the nearby Tennessee Gas Pipeline to make electricity. Carroll County Energy is part of Advanced Power AG, a privately owned Switzerland-based company that is developing power facilities in North America and Europe. They have formally submitted an application to the Ohio Power Siting Board to build a 700-megawatt power plant. They have requested that the state certify the project by April 2014 in order for construction to begin in February 2015. According to the application to the siting commission, plant operation is estimated to start in May 2017. In order for the power plant project to move forward, it is critical that the county extend water and sewer lines to proposed project site. The Carroll County Board of Commissioners and representatives from the Office of Regional Planning and Economic Development are currently working with several potential federal and state funding sources to determine eligibility and develop a funding plan for the water and sewer lines. The county is working to develop an inter-connection of water and sewer lines between the Villages of Carrollton and Malvern. It is necessary for this inter-connection to be in place in order to give

the power plant assurance that a reliable and safe supply of water will be available for their operation. Furthermore, extension of the water and sewer lines will open the State Route 43 corridor for development as several businesses previously expressed an interest in this area, but decided to locate elsewhere due to the lack of a public water and sewer system. Providing a public water and sewer system to this area will enable Carroll County to fully capitalize on the shale oil and gas industry and develop a sustainable economy for long-term residents.

**Estimated Project Cost: \$15 million**

## **Columbiana County**

**City of East Liverpool:**

**Project Name: Development of an Economic Recovery Strategy**

Development of an Economic Development Recovery Strategy for the city of East Liverpool and potentially neighboring areas with similar economic distress and concerns.

**City of Salem:**

**Project Name: Second Water Supply Main from the area of the Salem Water Treatment Plant to connect with the Salem Utilities Department Water Distribution System**

The Salem Utilities Department supplies water to two communities plus Perry Township. This water supply main is to allow redundancy in case of an emergency. The original water supply main [Salem Water Treatment Plant to the city of Salem] was constructed in 1951. This project proposes the construction of a 16" water main approximately 26,000 feet.

**Estimated Project Cost: \$5 million**

## **Coshocton County**

**Project Name: Resurfacing of State Route 541**

This project involves the paving of the only state route that runs through the entire city of Coshocton from the west corporation limit near Roscoe Village, through the main street area of downtown, past the city school campus and ending at the east corporation limit.

**Estimated Project Cost: \$2.1 million**

**Project Name: Hangar at Richard Downing Airport**

The Coshocton County Regional Airport Authority is seeking funds for the construction of a corporate jet hangar at Richard Downing Airport to serve the county’s business community. A corporate hangar would house and protect transient business jets visiting local manufacturers and other businesses. The airport is centrally located to all existing manufacturing operations in the county, some of which are remote from their corporate headquarters and are most efficiently visited by business jet. The exploration of oil and gas has brought additional business jet traffic to the county. The facility would complement an already existing modern terminal and a 5,000 foot runway used by business jets. Landing and housing fees would create a revenue stream to help support airport operation.

**Estimated Project Cost: \$450,000**

**Guernsey County**

**Project Name: Guernsey County Technology Park**

This 450-acre site is owned by Guernsey County. The site needs water, sewer, and road improvements. Existing business parks are full or near capacity. Job creation estimates are not available at this time.

**Project Name: Leatherwood Valley Sewer Collection System**

This project includes the construction of a sewer plant on property owned by Guernsey County (same 450-acre site referred to above). The sewer plant would offer sewer service to two villages and a school system. Job creation estimates are not available at this time.

**Project Name: D.O. Hall Business Park Mine Mitigation**

The D.O. Hall Business Park is the only full-serviced business park with development sites remaining. However, these sites are encumbered with the presence of deep mines and mine spoils which must be mitigated in order for development to occur.

**Project Name: Cambridge East Sewer Extension U.S. Route 40 East & Coventry Estates**

The project includes the extension of sewer service east from the City of Cambridge to serve a housing development and more than 200 acres of land with high potential for development along U.S. Route 40 East.

## **Holmes County**

### **Project Name: Village of Killbuck Industrial Park Phase II**

The Holmes County Commissioners, Village of Killbuck Council and Mayor, Holmes County Economic Development Council, and the Holmes County Planning Commission have worked cooperatively to bring the Killbuck Industrial Park Phase 1 from a **100% vacancy rate in 2007 to a 100% occupancy rate in 2012**. The Holmes County Commissioners and the Village of Killbuck are requesting funding to develop the Killbuck Industrial Park Phase 2. The site will require the extension of utilities and other infrastructure.

**Estimated Project Cost: \$2,000,000**

## **Muskingum County**

### **Project Name: East Muskingum County Development Corridor**

Eastern Muskingum County, along Interstate 70 and U.S. Route 40, has been the primary manufacturing and distribution growth area in Muskingum County. The Muskingum County Commissioners and Zanesville-Muskingum County Port Authority have identified this corridor as the most promising location for the development of the county's next business park. A feasibility study for the project is currently underway. However, sanitary sewer service is near capacity in this area. Water line capacity is also inadequate in the corridor. Muskingum County proposes to upgrade and install new sewer and water infrastructure in this corridor to both accommodate existing businesses and facilitate the development of a new business park.

**Estimated Project Cost: \$5.7 million**

### **Project Name: Graham Industrial Site**

The Graham Farm between Frazeytsburg and Nashport in Jackson Township has over 460 flat acres of ground between 4-lane State Route 16 and the Ohio Central Railroad. The site is intersected by electric transmission lines and has great economic development potential, except that it lacks water and sewer infrastructure and has not had due diligence performed on soil compaction, environmental assessment, archeological assessment, wetlands delineation, and verification of clear title. The Zanesville-Muskingum County Port Authority is seeking funding for preliminary utility engineering and other due diligence studies to make the Graham site more marketable.

**Estimated Project Cost: \$100,000**

## **Tuscarawas County**

### **Project Name: City of New Philadelphia Wastewater Capacity Project**

This project involves upgrades to the city's wastewater pumping capacity.

**Estimated Project Cost: \$175,000**

### **Project Name: City of Dover – Reconstruction and Extension of Oxford Street (Industrial Area)**

This project will reconstruct and extend Oxford Street located in an industrial area for a total of 2,150 linear feet. The project will also include the reconstruction or installation of curbs, gutters, sidewalks, water, sewer and storm sewer lines to complete the improvements.

**Estimated Project Cost: \$932,000**

The OMEGA Comprehensive Economic Development Strategy (CEDS) Committee represents the main economic interests of the region and includes the private sector as a majority of its membership. The committee includes public officials, community leaders, institutions of higher learning, and private individuals.

## OMEGA CEDS Committee Members

Rhonda Cogan	Fusion Ceramics	Carroll County
James Kacsmar, CPA	Kacsmar & Company	Belmont County
Larry Kosiba, Director	Salem Opportunity Center	Columbiana County
Heinz Stucki, PhD	Retired Professor	Coshocton County
Dale Hileman, Director	Eastern Ohio Development Alliance	Guernsey County
Don Bethel	County Commissioner	Harrison County
Arnold Oliver, Director	Planning Commissioner	Holmes County
Evan Scurti, Director	Jefferson County Port Authority	Jefferson County
Tim Snodgrass	Zane State College	Muskingum County
Gary Little, Director	Community Improvement Corporation	Tuscarawas County

OMEGA is pleased to provide this **2013 CEDS Performance Update**. Our staff will continue to work with the CEDS Committee listed above and our appointed members listed on the following pages to implement the Comprehensive Economic Development Strategy to the best of our professional ability.

## 2013 OMEGA MEMBERSHIP

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### BELMONT COUNTY (6)

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<b>Charles Probst, Jr.</b> Belmont County Commissioner	Membership Executive	101 West Main Street St. Clairsville	43950
<b>Ginny Favede, President</b> Belmont County Commissioner	Membership Executive - Alternate	101 West Main Street St. Clairsville	43950
<b>Andy Sutak</b> Belmont County Auditor	Membership	101 West Main Street St. Clairsville	43950
<b>Sue Douglass</b> Director of Belmont County CIC/DOD	Membership	117 East Main Street St. Clairsville	43950
<b>Matt Coffland</b> Belmont County Commissioner	Membership	101 West Main Street St. Clairsville	43950
<b>Larry Merry</b> Director of Belmont County Port Authority	Membership	121 Newell Avenue St. Clairsville	43950

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### CITY OF MARTINS FERRY (BELMONT) -- (1) [MIN. + ALT.]

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<b>Paul Riethmiller</b> Mayor of Martins Ferry	Membership Executive	35 South Fifth Street Martins Ferry	43935
<b>Kathy Gagin</b> Director of Development	Membership - Alternate Executive - Alternate	35 South Fifth Street Martins Ferry	43935

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### CARROLL COUNTY (3) [MIN. + ALT.]

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<b>Thomas Wheaton - OMEGA President</b> Carroll County Commissioner	Membership Executive	119 S. Lisbon St. - Ste. 201 Carrollton	44615
<b>Robert Wirkner</b> Carroll County Commissioner	Membership	119 S. Lisbon St. - Ste. 201 Carrollton	44615
<b>Jeffrey Ohler - President</b> Carroll County Commissioner	Membership	119 S. Lisbon St. - Ste. 201 Carrollton	44615
<b>Aaron Dodds</b> Director of Economic Development and Regional Planning	Membership - Alternate Executive - Alternate	POB 277 Carrollton	44615

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## 2013 OMEGA MEMBERSHIP

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### COLUMBIANA COUNTY -- (9)

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<b>Tim Weigle</b> Columbiana County Commissioner	Membership Executive - Alternate	105 S. Market Street Lisbon	44432
<b>Jim Hoppel</b> Columbiana County Commissioner	Membership	105 S. Market Street Lisbon	44432
<b>Mike Halleck - President</b> Columbiana County Commissioner	Membership Executive	105 S. Market Street Lisbon	44432
<b>Shane Patrone</b> Mayor of New Waterford	Membership	3760 Village Park Dr P.O. Box 287 New Waterford	44445
<b>Bert Dawson</b> Engineer	Membership	235 S. Market St. Lisbon	44432
<b>Donald Wilson</b> Hanover Township Trustee	Membership	7066 State Route 9 Hanoverton	44423

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### COLUMBIANA COUNTY (9) (continued)

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<b>Susan Haugh</b> Mayor of Wellsville	Membership	1200 Main Street Wellsville	43968
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**VACANT**

Membership

<b>Pete Monteleone</b> East Palestine City Manager	Membership	144 N Market St POB 231 East Palestine	44413
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### CITY OF EAST LIVERPOOL (COLUMBIANA) -- (1) [MIN. + ALT.]

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<b>James Swoger</b> Mayor of East Liverpool	Membership Executive	126 West Sixth Street East Liverpool	43920
<b>William Cowan</b> Director of Planning/City Engineer	Membership - Alternate Executive - Alternate	126 West Sixth Street East Liverpool	43920

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### CITY OF SALEM (COLUMBIANA) -- (1) [MIN. + ALT.]

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<b>John C. Berlin</b> Mayor of Salem	Membership Executive	231 S. Broadway Ave. Salem	44460
<b>Donald R. Weingart</b> Superintendent of Utility Department	Membership - Alternate Executive - Alternate	231 S. Broadway Ave. Salem	44460

## 2013 OMEGA MEMBERSHIP

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### COSHOCTON COUNTY (3) [MIN. + ALT.]

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<b>Dorothy Skowrunski</b>	Membership	106 South Fourth Street	
Director, Coshocton County Port Authority	Executive	Coshocton	43812

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### COSHOCTON COUNTY (3) [MIN. + ALT.] (continued)

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<b>Dane Shryock</b>	Membership	401 1/2 Main Street	
Coshocton County Commissioner	Executive - Alternate	Coshocton	43812

<b>D. Curtis Lee, President</b>	Membership	401 1/2 Main Street	
Coshocton County Commissioner		Coshocton	43812

<b>Gary Fischer</b>	Membership - Alternate	401 1/2 Main Street	
Coshocton County Commissioner		Coshocton	43812

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### CITY OF COSHOCTON (COSHOCTON) -- (1) [MIN. + ALT.]

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<b>Steve Mercer</b>	Membership	760 Chestnut Street	
Mayor of Coshocton	Executive	Coshocton	43812

<b>Jerry Stenner</b>	Membership - Alternate	760 Chestnut Street	
Service Director	Executive - Alternate	Coshocton	43812

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### GUERNSEY COUNTY (3) [MIN. + ALT.]

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<b>Thomas Laughman, President</b>	Membership	627 Wheeling Ave. - Ste. 300	
Guernsey County Commissioner	Executive	Cambridge	43725

<b>Ernest (Skip) Gardner</b>	Membership	627 Wheeling Ave. - Ste. 300	
Guernsey County Commissioner		Cambridge	43725

<b>Dave Saft</b>	Membership - Alternate	627 Wheeling Ave. - Ste. 300	
Guernsey County Commissioner		Cambridge	43725

<b>Norm Blanchard</b>	Membership	806 Cochran Avenue	
Director, Cambridge-Guernsey Co. CIC	Executive - Alternate	Cambridge	43725

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### CITY OF CAMBRIDGE (GUERNSEY) -- (1) [MIN. + ALT.]

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<b>Thomas Orr</b>	Membership	1131 Steubenville Avenue	
Mayor of Cambridge	Executive	Cambridge	43725

<b>Kim Haught</b>	Membership - Alternate	1131 Steubenville Avenue	
Interim Director, Economic/Community Dev.	Executive - Alternate	Cambridge	43725

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## 2013 OMEGA MEMBERSHIP

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### HARRISON COUNTY (3) [MIN. + ALT.]

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<b>Don Bethel, President</b> Harrison County Commissioner	Membership Executive	100 W. Market Street Cadiz	43907
<b>Dale Norris</b> Harrison County Commissioner	Membership Executive - Alternate	100 W. Market Street Cadiz	43907
<b>Bill Host</b> Harrison County Commissioner	Membership	100 W. Market Street Cadiz	43907
<b>Ken Zitko</b> Mayor of Cadiz	Membership - Alternate	128 Court Street Cadiz	43907

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### HOLMES COUNTY (4)

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<b>Raymond Eyer - OMEGA Vice-President</b> Holmes County Commissioner	Membership Executive	2 Court St., Suite 14 Millersburg	44654
<b>Joe Miller</b> Holmes County Commissioner	Membership	2 Court St., Suite 14 Millersburg	44654
<b>Rob Ault - President</b> Holmes County Commissioner	Membership	2 Court St., Suite 14 Millersburg	44654
<b>Arnie Oliver</b> Director, Planning Commission	Membership Executive - Alternate	2 Court St., Suite 21 Millersburg	44654

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### JEFFERSON COUNTY (5)

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<b>Thomas Gentile, Chairman</b> Jefferson County Commissioner	Membership	301 Market St. Steubenville	43952
<b>David Maple, Jr.</b> Jefferson County Commissioner	Membership	301 Market St. Steubenville	43952
<b>Dr. Thomas Graham - President</b> Jefferson County Commissioner	Membership	301 Market St. Steubenville	43952
<b>Kim Deluca</b> Jefferson County Port Authority	Membership Executive	600 Airpark Drive Wintersville	43953
<b>Donna Hrezo</b> Jefferson County Port Authority	Membership Executive - Alternate	600 Airpark Drive Wintersville	43953

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### CITY OF STEUBENVILLE (JEFFERSON) -- (2)

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<b>Domenick Mucci, Jr. - OMEGA Secretary</b> Mayor of Steubenville	Membership Executive	300 Market St. Steubenville	43952
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## 2013 OMEGA MEMBERSHIP

<b>Vacant</b> City Manager	Membership Executive - Alternate	302 Market St. Steubenville	43952
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### CITY OF TORONTO (JEFFERSON) -- (1) [MIN. + ALT.]

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<b>John Geddis</b> Mayor of Toronto	Membership Executive	416 Clark Street - POB 189 Toronto	43964
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<b>Blaner, Dorothy</b> Council - Ward 2 Jefferson County Vocational School	Membership - Alternate Executive - Alternate	714 Jefferson Street Toronto	43964
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### MUSKINGUM COUNTY -- (6)

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<b>Jerry Lavy</b> Muskingum County Commissioner	Membership Executive	401 Main Street Zanesville	43701
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<b>J. Todd Sands</b> Muskingum County Commissioner	Membership Executive - Alternate	401 Main Street Zanesville	43701
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<b>James Porter - President</b> Muskingum County Commissioner	Membership	401 Main Street Zanesville	43701
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<b>Sheila Samson</b> CDBG Administrator	Membership	401 Main Street Zanesville	43701
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<b>Mike Emmert</b> Anchor Glass Container	Membership	2446 Center Drive Zanesville	43701
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<b>Andrew Roberts</b> Executive Director, Planning Commission	Membership	401 Main Street 3rd Floor Zanesville	43701
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### CITY OF ZANESVILLE (MUSKINGUM) -- (3)

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<b>Jeff Tilton</b> Mayor of Zanesville	Membership Executive	401 Market Street Zanesville	43701
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<b>Stacy Clapper</b> Director of Community Development	Membership Executive - Alternate	401 Market Street Zanesville	43701
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<b>Mike Jacoby</b> Ex. Dir. Zanesville-Musk. Co. Port Auth.	Membership	205 N. Fifth Street Zanesville	43701
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## 2013 OMEGA MEMBERSHIP

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### TUSCARAWAS COUNTY -- (6)

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<b>Chris Abbuhl - OMEGA Treasurer</b> Tuscarawas County Commissioner	Membership Executive	125 E. High Ave., Room 205 New Philadelphia	44663
<b>Belle Everett</b> Tuscarawas County Commissioner	Membership Executive - Alternate	125 E. High Ave., Room 205 New Philadelphia	44663
<b>Kerry Metzger, President</b> Commissioner	Membership	125 E. High Ave., Room 205 New Philadelphia	44663
<b>Scott Reynolds</b> Economic Development Director	Membership	125 E. High Ave., Room 212 New Philadelphia	44663
<b>Gary Little</b> Director, Tuscarawas Co. CIC	Membership	330 University Drive, NE New Philadelphia	44663
<b>Larry Lindberg</b> County Auditor	Membership	125 E. High Ave. New Philadelphia	44663

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### CITY OF DOVER (TUSCARAWAS) -- (1) [MIN. + ALT.]

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<b>Richard Homrighausen</b> Mayor of Dover	Membership Executive	110 E. Third Street Dover	44622
<b>Matt Arnett</b> Telecommunications Director	Membership - Alternate Executive - Alternate	110 E. Third Street Dover	44622

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### CITY OF NEW PHILADELPHIA (TUSCARAWAS) -- (2)

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<b>Michael Taylor</b> Mayor of New Philadelphia	Membership Executive	150 E. High Ave., Ste 102 New Philadelphia	44663
<b>James Zucal</b> City Services Director	Membership Executive - Alternate	150 E. High Ave., Ste 102 New Philadelphia	44663

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### CITY OF UHRICHSVILLE (TUSCARAWAS) -- (1) [MIN. + ALT.]

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<b>Terry Culbertson</b> Mayor of Uhrichsville	Membership Executive	305 E. Second Street Uhrichsville	44683
<b>Mick Donato</b> Council President	Membership - Alternate Executive - Alternate	305 E. Second Street Uhrichsville	44683



**Appendix A  
GRANT APPLICATIONS FOR 2013**

Applicant	Project	Funding Agency	Grant/Loan	Total Project Cost	Status
Baltic	Baltic Park Improvements	ODNR NatureWorks	\$4,797	\$6,413	Not Approved
Baltic	Firefighter Turnout Gear	FEMA Assistance to Firefighters Grant	\$23,342	\$24,570	Pending
Brookside	National Road Improvement Project	Ohio Public Works Commission (Grant & Loan)	\$102,339	\$626,119	Pending
Columbiana County	Sumner Street Bridge Replacement for East Palestine	CDBG Critical Infrastructure	\$300,000	\$345,100	Approved
Coshocton County	Lake Park Water Distribution System Improvements	Ohio Water Development Authority (Loan)	\$92,495	\$92,495	Approved
Cumberland	Wastewater Collection and Treatment System	CDBG Residential Public Infrastructure Grant	\$600,000	\$4,299,900	Approved
Dresden	Dresden Swim Complex Acquisition	ODNR NatureWorks	\$15,000	\$1,007,890	Approved
Dresden	Dresden Swim Complex Acquisition	Land & Water Conservation Fund	\$70,000	\$1,007,890	Approved
East Palestine	Police Cruiser	Office of Criminal Justice	\$30,000	\$34,905	Not Approved
East Palestine	Emergency Services Telephone System	JAG LE	\$8,937	\$9,930	Pending
Guernsey County	US 40 East Sewer	AEP LEAP	\$10,000	\$19,000	Approved
Guernsey County	Beech Meadows Wastewater Treatment Plant Improvements	Ohio Public Works Commission (Loan)	\$499,999	\$703,050	Pending
Guernsey County	Coventry Estates Wastewater Treatment Plant Improvements	Ohio Public Works Commission (Loan)	\$499,999	\$1,304,625	Pending
Harrisville	Wastewater Collection and Treatment System	CDBG Residential Public Infrastructure Grant	\$600,000	\$3,027,700	Approved
New Athens	Wastewater Collection and Treatment System	CDBG Residential Public Infrastructure Grant	\$600,000	\$4,932,400	Approved
New Philadelphia	Five Points Storm Sewer Improvements	Ohio Water Development Authority (Loan)	\$557,002	\$1,157,165	Approved
Strasburg	Industrial Park Access Road Improvements	ARC	\$209,000	\$769,000	Approved
Tuscarawas	Law Enforcement Utility Vehicle	JAG LE	\$20,000	\$44,339	Pending
Tuscarawas County YMCA	Capacity Building Grant for Healthy Tusc Initiative	Pioneering Healthier Communities Initiative	\$10,000	\$10,000	Approved
Uhrichsville	Police Cruiser	Office of Criminal Justice	\$30,000	\$31,210	Approved
Uhrichsville	Firefighter Turnout Gear and Flashlights	FEMA Assistance to Firefighters Grant	\$21,716	\$22,858	Pending
<b>Total</b>			<b>\$4,304,626</b>	<b>\$19,476,559</b>	
<b>TOTAL GRANTS APPROVED</b>				<b>\$3,093,497</b>	

## 2013 OMEGA RLF PROGRAM OVERVIEW

### Program Statistics to Date

Total # of Loans:	84
Total RLF \$ Disbursed:	\$5,441,222
Total \$ Leveraged:	\$33,458,395
Total Jobs Created/Retained:	1,461
Average RLF Loan:	\$64,777
Total Defaults:	3 loans, \$68,530 written off (1.26%)

### 2013 Loans

Two new loans approved, not yet disbursed:

- Cloud 9 Hair Salon, Martins Ferry, OH, Belmont County – expansion and relocation; 7 FTEs retained, 4 created; total project cost was \$324,313 of which the RLF provided \$100,000; anticipate closing in January 2014.
- Ohio Stoneware, Zanesville, OH, Muskingum County – expansion and relocation; within days of the loan review committee approving this request, the applicant declined the loan because he sold the building to an oil company.

### Loans per County

County	# Loans	# Jobs	Total \$ Loaned
Belmont	17	243	\$ 1,197,600
Carroll	2	26	175,000
Columbiana	7	69	510,000
Coshocton	4	25	139,522
Guernsey	11	181	762,000
Harrison	2	7	92,600
Holmes	5	223	410,550
Jefferson	8	261	481,650
Muskingum	10	117	629,600
Tuscarawas	18	309	1,042,700
<b>Totals</b>	<b>84</b>	<b>1,461</b>	<b>\$ 5,441,222</b>

## Appendix C

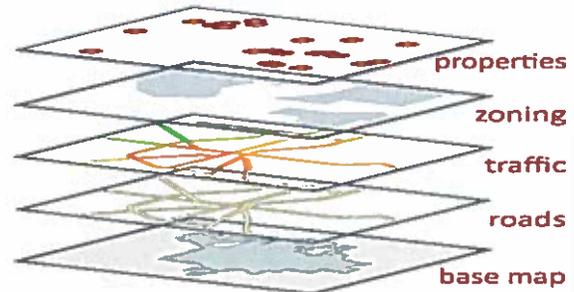
# Project SEED BASE

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Project SEED Base (Small Community Enhanced Economic Development and Business Attraction through Integrated Information Systems (SEED BASE) Feasibility Study Project) is focused on improving a community's business attraction environment; by identification and integration of various community economic development assets and available data elements; matched against relocation/attraction sets of business and market sector requirements. This will be accomplished through an efficient; robust; scalable; easily replicated; low-cost; integrated web-based information systems approach and is focused on a shared service approach across multiple organizations. The project will examine various technical requirements and available technical capabilities towards demonstrating that such an integrated systems approach and capability is feasible.

The technologies to be examined include such items as: Shape files; map overlays; GIS mapping; Google maps; available property and facility economic development databases; public records with geo-data relative to the local area; availability of web base technologies; and current shared data bases as related to industry benchmark data standards.

Today, Salem and throughout Columbiana County are faced with an urgent need for such a capability as we attempt to respond to escalating demands created by the shale oil and gas exploration activity. Demands for facilities and developable property directly related to the shale oil and gas operations are rapidly growing on a daily basis, and are expected to continue for the foreseeable future. With these demands come the complementing business opportunities and service demands for new restaurants; hotels; retail; high intensity refueling; inter-modal transportation capability & services; and other service sector requirements and business opportunities. With the successful implementation of the capability outlined in this proposal; small communities throughout Eastern Ohio, like Salem, will be able to rapidly respond to industry requirements, while doing so in a planned and effective manner; matching business requirements in a highly cost-efficient manner and industry specific requirements against any individual community's capabilities.



**Future Capabilities**

At the same time, national restaurant; retail; and hotel chains are looking at establishing hotels and restaurants in the local area. Their requirements go beyond the simple approach of available land and infrastructure as identified above. They have well established business and financial requirements for traffic flow; demographic information with 5;10 and 20 mile radius's; tax, water and sewer rates; available economic incentive programs at the state and local area; academic ratings of local schools; visibility from major roadways; income levels; access to public transportation routes; zoning; etc.

So on one hand you have available property; economic incentives and infrastructure data (community resources); yet on the other hand you have a much broader set of data requirements for establishment of new businesses (business requirements). While these data elements are available; they exist across multiple databases; across multiple governmental agencies; all in singular non-integrated forms; and lack an integration capability for small communities on a cost effective basis.

Project SEED BASE addresses this deficiency by integrating data elements.

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